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6	STATE OF THE NATION'S ENERGY INFRASTRUCTURE
7	TUESDAY, FEBRUARY 27, 2018
8	House of Representatives
9	Subcommittee on Energy
10	Committee on Energy and Commerce
11	Washington, D.C.
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15	The subcommittee met, pursuant to call, at 10:00 a.m., in
16	Room 2322 Rayburn House Office Building, Hon. Fred Upton [chairman
17	of the subcommittee] presiding.
18	Members present: Representatives Upton, Olson, Barton,
19	Shimkus, Latta, Harper, McKinley, Kinzinger, Griffith, Johnson,
20	Bucshon, Flores, Mullin, Hudson, Walberg, Duncan, Walden (ex
21	officio), Rush, McNerney, Peters, Green, Castor, Sarbanes, Tonko,
22	Loebsack, Schrader, Kennedy, and Pallone (ex officio).
23	Staff present: Mike Bloomquist, Staff Director; Daniel
24	Butler, Staff Assistant; Kelly Collins, Legislative Clerk,

Energy/Environment; Jordan Davis, Director of Policy and External
Affairs; Wyatt Ellertson, Professional Staff,
Energy/Environment; Margaret Tucker Fogarty, Staff Assistant;
Adam Fromm, Director of Outreach and Coalitions; Jordan Haverly,
Policy Coordinator, Environment; Ben Lieberman, Senior Counsel,
Energy; Milly Lothian, Press Assistant & Digital Coordinator;
Mary Martin, Chief Counsel, Energy/Environment; Brandon Mooney,
Deputy Chief Counsel, Energy; Mark Ratner, Policy Coordinator;
Annelise Rickert, Counsel, Energy; Dan Schneider, Press
Secretary; Austin Stonebreaker, Press Assistant; Madeline Vey,
Policy Coordinator, DCCP; Hamlin Wade, Special Advisor, External
Affairs; Priscilla Barbour, Minority Energy Fellow; Evan Gilbert,
Minority Press Assistant; Tiffany Guarascio, Minority Deputy
Staff Director and Chief Health Advisor; Caitlin Haberman,
Minority Professional Staff Member; Rick Kessler, Minority Senior
Advisor and Staff Director, Energy and Environment; John
Marshall, Minority Policy Coordinator; Alexander Ratner,
Minority Policy Analyst; and Andrew Souvall, Minority Director
of Communications, Outreach and Member Services.

Mr. Upton. Today's hearing, "The State of the Nation's Energy Infrastructure," will provide members with the opportunity to explore the challenges and the opportunities related to the maintenance, modernization, and development of energy infrastructure.

Two weeks ago, the White House unveiled its framework for rebuilding infrastructure across the country. Citing the need to maintain our country's global competitiveness and improve our citizens' quality of life, the president's plan seeks to stimulate at least \$1.5 trillion in new investment over the next decade.

And while the president's plan touches all sectors, from roads and bridges to airports and hospitals and dams, this hearing will focus on the state of the nation's energy infrastructure and how we can make meaningful improvements.

Joining us today is a panel of witnesses who can speak to the needs and challenges of a changing energy landscape. Since the start of the 115th Congress, this committee has held dozens of hearings related to infrastructure and the House has already passed legislation on interstate pipeline siting, hydropower licensing, and the development of cross-border energy infrastructure.

That being said, this committee's infrastructure efforts are ongoing as there is no question that more needs to get done and more projects need to get built, for to deliver our nation's

abundant energy resources to consumers in a reliable, efficient, and cost-effective manner, new electric transmission lines and natural gas pipelines have got to be constructed.

And as we have heard during our series of Powering America hearings, the nation's electrical grid faces enormous challenges as needed infrastructure is not getting built fast enough in some areas of the country.

Additionally, we have got to face the fact that much of our existing infrastructure is in fact aging. The average age of a coal-fired power plant in the U.S. is 40 years old and the country's fleet of nuclear reactors isn't much younger.

Many of these power plants are now facing retirement due to their inability to compete economically in a market-based environment.

Notably, the Oyster Creek Nuclear Station in New Jersey, which is the oldest reactor in the country, recently announced that it will retire later this year after nearly 50 years of service.

So we can't afford to have the energy infrastructure that does not meet America's needs or reflect the evolution of our energy markets.

Instead, we have got to modernize our outdated system by encouraging innovative developments and state-of-the-art technology such as battery storage and advanced transmission

devices.

I should recognize that much is already being done on this front with private capital largely funding these improvements. In fact, electric utilities and independent transmission developers spent an estimated \$23 billion in 2017.

A new transmission infrastructure alone while the natural gas utilities invested a record of \$25 billion last year across its industry.

Though these private sector investments are critically in a highly capital-intensive industry, we should be mindful that none of it will get built if we don't have a trained workforce that is capable of innovating, designing, and constructing this new infrastructure.

Not only do we need skilled linesmen and women and pipefitters but we also need the engineers to power systems in nuclear technologies in many other trades.

The challenge associated with developing a skilled workforce may be greater than the challenge of siting and constructing infrastructure projects.

So that's an important part of this conversation. I am glad we have some of the folks who can speak to us on that issue, and with that, I want to welcome our panel for sure and yield for an opening statement -- the balance of my time to Mr. Olson.

[The prepared statement of Mr. Upton follows:]

119 I thank the chair, and welcome to our six Mr. Olson. 120 witnesses. 121 Having a Texan on the panel gives me a chance to do what Texans 122 love to do and that's to brag about my home state. The greater 123 Houston region has some of the best technical colleges in the 124 country and Texas-22, who I worked for, has the best of the best. 125 Schools like Houston Community College, Texas State 126 Technical College, Alvin Community College, Wharton County Junior 127 College, who actually built a new campus in Matagorda County to 128 meet the needs of retiring workers at the South Texas Power Plant. 129 But the top gun at home is San Jacinto College and that's 130 because of their chancellor, Brenda Hellyer. We are honored to 131 have you here, Chancellor Hellyer. 132 When America's largest petrochemical complex has a need, 133 they turn to Dr. Hellyer and San Jac. One example is their new 134 maritime technological training center. It simulates all 51 135 miles of the Port of Houston -- Houston Ship Channel and it's so 136 real. 137 I was down there a year ago right by the Harbor Bridge. Ιt 138 snowed heavy snow -- blizzard. The waves started rocking my 139 little tuqboat. I got seasick in a simulator. It's real, and 140 that's San Jacinto Junior -- San Jacinto College. Welcome, Dr. 141 Hellyer. Glad to have you.

I yield back.

143 Mr. Upton. Gentleman's time has expired. 144 The chair recognizes the ranking member of the subcommittee, 145 the gentleman from Illinois, Mr. Rush. Mr. Chairman, I am at a loss for words on that. 146 Mr. Rush. 147 But I want to thank you, Mr. Chairman, for holding this important 148 hearing today on the energy infrastructure. 149 As you know, investing in the nation's aging infrastructure is a top priority for members on both sides of the aisle and it 150 151 is my hope that we can address this issue in a bipartisan manner. 152 Unfortunately, Mr. Chairman, the proposal put forth by the 153 Trump administration leaves a lot to be desired and, frankly, is 154 a poor starting point, from my perspective. 155 The president's infrastructure plan fails to provide 156 adequate federal investment in the nation's antiquated energy 157 infrastructure. 158 But, rather, it attempts to short circuit environmental 159 regulations and it places the vast majority of the funding burden 160 on cash-strapped states and local municipalities. 161 In fact, under the administration's proposal, states will 162 be prohibited from receiving more than 10 percent of the total 163 grant fund and 80 percent of new investment must come from 164 non-federal sources. 165 Mr. Chairman, this proposal resembles less of a national

infrastructure plan and instead will simply pick winners and

losers where only a limited number of states, localities, and affluent communities will actually benefit from the president's plan.

Instead, Mr. Chairman, I want to urge this subcommittee to look at a more serious alternative outlined in H.R. 2479, the Leading Infrastructure for Tomorrow's America, or LIFT America, Act introduced by Ranking Member Pallone, myself, and the rest of the minority members of the Energy and Commerce Committee back in May 2017.

This bill offers thoughtful recommendations that will surely benefit all Americans including providing provisions that would invest in cleaner water infrastructure, clean energy infrastructure, more resilient broadband, brownfields redevelopment, and last but not least, health care infrastructure.

Additionally, Mr. Chairman, I have also sponsored a bill that would strengthen the nation's workforce by investing in initiatives to train minority women and unemployed coal workers to compete for good-paying energy and manufacturing jobs and careers.

Mr. Chairman, it is not enough to simply curtail an environmental protection and pass the funding for immersion onto the same.

I look forward to hearing from our esteemed witnesses and

191 I look forward to working with the majority. 192 Mr. Chairman, with that, I yield back -- I yield my time to 193 my good friend, also from the great state of Texas, Mr. Green. 194 Mr. Green. Mr. Chairman, members, I thank you colleague --195 ranking member -- for yielding to me today. 196 First of all, I want to say that this is the first committee 197 hearing we have had with -- that Pete Olson hasn't talked about 198 the Astros. 199 So Pete, I want to tell you how much -- how proud we are on 200 this side about the Castros. 201 Mr. Olson. It's coming. It's coming. 202 But, more importantly, I want to welcome our Mr. Green. 203 panel and particularly our chancellor from San Jac North. I've 204 worked for many years with San Jacinto College in training. 205 In East Harris County, we could have every union electrician 206 in the country come to Houston and we'd still need more 207 electricians because the expansion of our industries in East 208 Harris County because of the Eagle Ford and now with Permian Basin. 209 So we have refineries, chemical plants, and things like that. 210 But I am a native Houstonian and you all have heard a lot 211 of times I've never not lived on a pipeline easement in Houston, 212 No matter where I've lived, I have a pipeline easement Texas. 213 there and I get all these nice letters during the year making sure 214 I know what happens if there is an accident.

215 But our infrastructure is so important. It's not just 216 highways and rails and airports but it's also pipelines, and 217 because of the success we are having in some of the states, I think 218 we need to have that infrastructure on energy pipelines, too. 219 And with that, I'll thank my colleague. I know I've used 220 up the time he yielded to me. 221 Thank you. 222 Mr. Upton. Gentleman's time has expired. 223 The chair will recognize the chairman of the full committee, 224 the gentleman from the good state of Oregon, Mr. Walden. 225 The Chairman. I thank the gentleman, and we are having a 226 lot of talk about aging infrastructure and I don't think that's 227 fair to Adam Kinzinger just because it's his 40th birthday today, 228 speaking of aging infrastructure. 229 [Laughter.] 230 Happy birthday. Today's hearing explores the state of the 231 nation's energy infrastructure. It's another important step in 232 our commitment to putting the needs of consumers first. 233 Energy, truly the driving force in our economy and our 234 country, and our hearing today is focused on ways to expand and 235 improve and modernize our infrastructure so we can deliver energy 236 to consumers more safely, reliably, and cost effectively. 237 So this morning we have an excellent panel of witnesses who 238 are going to share with us some challenges and opportunities that

239 the country faces and you all face to modernize our infrastructure 240 in the energy realm. 241 We will gather your perspectives and we will learn more about what we need to do in public policy. Just for the record, our 242 243 committee has been very active in this area. 244 A lot of work has gone into our legislative initiatives on 245 the nation's infrastructure. We know there is a lot more that 246 needs to be done. 247 This hearing marks our forty-seventh -- forty-seventh 248 hearing on infrastructure just in this Congress -- session of 249 Congress alone. 250 We have 24 energy bills and environmental bills that have 251 passed the House already and have gone over to the Senate. They 252 address pipeline infrastructure, hydropower relicensing, 253 brownfields, air quality standards, energy efficiency, drinking 254 water improvement, and nuclear waste storage. 255 All this work is incredibly important for my district. 256 These bills will have a direct positive impact for our local 257 economies and our communities both in Oregon and across the 258 country, and now we look forward to continuing our work with the 259 United State Senate and the White House to get these measures 260 signed into law. 261 I applaud President Trump for not only recognizing the need

to improve all facets of our nation's infrastructure but also for

demonstrating the leadership needed to push forward this major initiative for our country.

While there are many difficult details to work out, I believe there is support for a broad infrastructure bill. Just the other week I participated in a bipartisan bicameral infrastructure meeting hosted by the president at the White House where we talked about our shared priorities for rebuilding our nation's infrastructure from roads and bridges to pipelines and for broadband in our un-served and underserved areas of the country.

While much of the conversation around infrastructure has focused on ways to increase federal spending, we should be mindful that most of the nation's energy infrastructure is privately owned and operated.

We all know that financing is a crucial aspect of any infrastructure plan so we are thinking outside the box to see where we can make the most progress with the limited federal money that is available.

We are focused on fixing the regulatory environment, encouraging public-private partnerships, and strengthening our workforce.

Our nation's energy infrastructure, the traditional base load power plants, windmills, solar panels, hydroelectric dams, pipelines, power lines, fossil fuel production facilities, and import-export terminals, they make up the real backbone of

287 America's economy. 288 With innovation and technological advancements driving 289 change at a rapid pace it's our responsibility as members of this 290 committee to understand the challenges and the opportunities 291 associated with keeping these energy systems operating safely and 292 reliably. 293 So we have got a lot of work to do but we are moving in the 294 right direction, and with that, I want to thank our witnesses for 295 appearing before us today. 296 I look forward to your testimony and the work going forward 297 in this matter under Chairman Upton's leadership. 298 So with that, Mr. Chairman, unless anyone else wants the remainder of my time, I'd be happy to yield back and hear from 299 300 our witnesses. 301 [The prepared statement of Mr. Walden follows:] 302 303 *********INSERT 2*******

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304 Mr. Upton. Gentleman yields back. 305 The chair recognizes the ranking member of the full 306 committee, the gentleman from New Jersey, Mr. Pallone, for an 307 opening statement. Mr. Pallone. Thank you, Chairman Upton. 308 309 Revitalizing and modernizing our nation's crumbling 310 infrastructure should be an area where Democrats and Republicans 311 can find common ground. 312 Unfortunately, the plan President Trump unveiled two weeks 313 ago barely mentions energy and, as a whole, represents another 314 cynical bait and switch. 315 After promising for more than a year to invest over a trillion 316 dollars in America's infrastructure, the president's plan does not offer any new funding for infrastructure. 317 318 This anemic proposal calls for \$250 billion in federal spending but even that is offset by \$200 billion in cuts to vital 319 320 existing programs. 321 Worse yet, the 80 percent match requirement will do little 322 to help towns, cities, and counties all across this country that 323 simply cannot afford this kind of spending. 324 In fact, the Wharton School at the University of Pennsylvania 325 where President Trump attended college provides a withering 326 criticism of his so-called infrastructure plan, stating that it 327 really won't leverage funds and that, quote, "There will be little to no impact on the economy."

To call the Trump plan worthless isn't partisan. It's the reality. In stark contrast, Democrats actually have a real plan, a better deal for investing and rebuilding America. This plan includes important parts of the committee Democrats' bill, the LIFT America Act.

This legislation would create jobs and boost the economy by putting real money towards infrastructure like replacing drinking water pipes, cleaning up brown field sites, supporting energy efficiency and clean energy, extending broadband service and revitalizing our hospitals and health care infrastructure.

Democrats are committed to delivering a better deal for Americans, providing cheap clean energy for consumers and modernizing our aging energy infrastructure so that it's secure, efficient, and resilient.

We will make key investments that will transport our energy infrastructure into the 21st century energy economy while creating jobs of the future that lessen our carbon footprint.

We do this by expanding renewable energy and by investing in energy efficiency programs that will lower Americans' monthly bills and these programs are good for the environment and good for consumers.

The Democrats' LIFT America Act is a bold proposal that will revitalize our infrastructure, grow our economy, and create new

352 jobs, and to ensure good family-sustaining wages for workers we 353 are committed to maintaining Davis-Bacon community-based wage 354 standards and other worker protections. We will invest in 355 workers through robust training, provide job opportunities for 356 veterans, and level the playing field for small businesses 357 including women and minority-owned businesses. 358 And what we won't do is buy into the false choice between 359 a strong economy and a healthy environment. President and 360 Republicans keep pushing this outdated false narrative, but the 361 reality is that a clean and safe environment supports a strong 362 economy. 363 Environmental safeguards are not the obstacle to infrastructure improvements. 364 The real obstacle is the lack of funds. 365 366 President Trump spared no expense and required no offsets for tax breaks to fuel profits on Wall Street, but when it comes 367 368 to helping Main Street all he's offering is Monopoly money. 369 And we can and must do better. I hope my colleagues on the 370 other side of the aisle agree and will work with us to invest in 371 America and truly make our infrastructure great again. 372 And I yield the balance of my time to the gentleman from New 373 York, Mr. Tonko.

Mr. Tonko. And I thank the ranking member of the standing

committee for yielding.

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It's my pleasure to thank Chair Upton and Ranker Rush for hosting this hearing, which is going to enable us to better understand the full range of possibilities of energy infrastructure that should be considered.

So I welcome the panel here this morning and in particular want to offer my welcome to one of the mayors of the communities that I represent in the 20th Congressional District of New York, the Honorable Gary McCarthy, mayor of the great city of Schenectady, New York, in the 20th District.

And I thank the mayor for being here. He's a great friend, a super colleague, and a very thoughtful leader, a progressive leader, and one who has brought great vision to leading the city of Schenectady, which is dubbed the electric city, as it opened its gates to Thomas Alva Edison at one time, and we have great heritage as it relates to energy development.

But I want to bring attention to the city of Schenectady's report under the tutelage of Mayor McCarthy, the 2017 Smart City Report, which is just filled with all sorts of wonderful ideas and has enabled Gary McCarthy to be a national leader in Smart City demonstration projects.

I encourage members to check out this report. It offers many opportunities that, when proven, could be replicable around the country and will hold a number of type of projects that are possible to improve energy efficiency, public safety, and

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It's a tremendous report. I thank the mayor for his leadership and I thank him for being here with the rest of the panel here this morning.

So thank you, Mayor McCarthy, and welcome.

Mr. Upton. Well, we are grateful for all the witnesses today.

We are joined by Brian Slocum, the VP of operations for ITC Holdings, Jim Ross, the director of International Brotherhood of Electrical Workers, Brenda Hellyer, chancellor of San Jacinto College, John Devine, senior VP for HDR, Inc., Jennifer Chen -- I think -- is that right, Chen -- sustainable FERC project attorney, Natural Resources Development Council, and the Honorable Mr. McCarthy, mayor of Schenectady, New York.

We welcome you all. Your statements are made part of the record in their entirety. Thank you for submitting them early, and each of you will be given five minutes to summarize that testimony.

And Mr. Mayor, we will start with you. Welcome.

419 STATEMENTS OF THE HONORABLE GARY MCCARTHY, MAYOR, CITY OF 420 SCHENECTADY; JOHN DEVINE, SENIOR VICE PRESIDENT, HDR INC.; BRIAN 421 SLOCUM, VICE PRESIDENT, OPERATIONS, ITC HOLDINGS CORPORATION; JIM 422 ROSS, DIRECTOR, INTERNATIONAL BROTHERHOOD OF ELECTRICAL WORKERS 423 CONSTRUCTION AND MAINTENANCE DEPARTMENT; 424 JENNIFER CHEN, ATTORNEY, SUSTAINABLE FERC PROJECT CLIMATE & CLEAN 425 ENERGY, NATURAL RESOURCES DEFENSE COUNCIL; BRENDA HELLYER, 426 CHANCELLOR, SAN JACINTO COLLEGE 427 428 STATEMENT OF MR. MCCARTHY 429 Mr. McCarthy. Chairman Upton, Ranking Member Rush, 430 distinguished members of the committee and, of course, New York's 431 20th District Congressman Tonko, thank you for the opportunity 432 to appear before you today. 433 While I am the mayor of the city of Schenectady and serve 434 in the leadership of the New York Conference of Mayors, I want 435 to make available to you the resources and staff of the U.S. 436 Conference of Mayors. 437 Under the capable leadership of Conference President New 438 Orleans' mayor, Mitch Landrieu and Executive Director Tom 439 Cochran, the conference team is ready and able to assist you in 440 research, identifying problems and opportunities in the adoption 441 of a national energy infrastructure policy and the appropriate 442 budgetary support to ensure the successful implementation of that

policy.

We live in an exciting time, one of rapid change, a time of disruptive technologies, a time of great opportunity. The city of Schenectady has a long and proud history of innovation in the creative use of technologies.

Congressman Tonko pointed out Thomas Edison founded the General Electric Company in our city over 125 years ago. The x-ray was developed in Schenectady.

The first television broadcast occurred in the city of Schenectady. Many of the world-changing products and technologies we use today have their roots in Schenectady.

Today, some of the most valuable real estate in Schenectady and communities across the country are our light poles. The conversion of conventional street lights to LED fixtures is happening everywhere.

It makes sense. There is an immediate savings of over 50 percent in electrical costs. But what we are doing in Schenectady and in some communities across the country is looking at the opportunity to add additional features.

Sensor-based technologies to the light pole when the conversion to LED fixtures in happening, environmental sensors measure temperature and precipitation, device-based utility-grade meters that will allow different owners to place devices in a light pole and pay for the electricity that's used

just by their device, optical sensor providing deterrence and documentation for policing, traffic and pedestrian analytics, dimming controls for additional electrical savings, acoustical sensors, Wi-Fi, and cellular communication protocols are just a few of the possible additions to a standard light pole.

These devices will better enable a more cost-effective delivery of municipal services, the valuable exchange of data and information, improved educational opportunities within our city school district, and help with cost containment in providing health care.

Schenectady is partnering with National Grid, our local utility, in implementing a REV demonstration project in our city.

REV is reforming the energy vision, a program with New York

Governor Cuomo's comprehensive energy strategy to build a clean and more resilient affordable energy system.

We are working with National Grid, GE, AT&T, Cisco, Presidio, CIMCON Lighting, and other local partners to do a citywide deployment of Smart City technology as we do the conversion to LED lights.

We hope the National Grid project in Schenectady will create a replicable model for utilities in other communities across the state and, hopefully, the country.

The ongoing efforts of Schenectady to further invest in infrastructure by leveraging convergent technologies including

distributive generation resources, intelligence services, buildings in the electrification of transport will not only make the city more energy productive, economically and environmentally sustainable, but will assist New York State in its individually adopted economy wide target of an 80 percent reduction in greenhouse gas emissions by 2050, commonly referred to as the 80x50 Program.

The 80x50 challenge is a significant goal and will require fundamental changes, which means that the early cost savings and sustainable applications of Schenectady and National Grid's initiatives could serve as a model for other communities and utilities.

This type of project has the potential to transform communities and has clear implications for the global competitiveness of this country.

But it's based on a stable and an adaptable electrical grid. There are many components of the Smart City or Smart Grid projects that are self-financing. Conversion to LED light fixtures is a clear example.

Some lend themselves to partnerships between utilities, communities, and companies -- public Wi-Fi in commercial areas is an example. Others, like the upgrading of utility resiliency to deal with physical and cyber-attacks, the possibility of electromagnetic pulses, economic warfare, or proof of concept for

515	emerging or yet to be developed concepts or technologies will
516	likely require 100 percent funding from the federal government.
517	Mr. Chairman, again, I thank you for the opportunity to be
518	here and look forward to the committee's questions.
519	[The prepared statement of Mr. McCarthy follows:]
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522 Mr. Upton. Thank you very much.

Mr. Devine, welcome.

STATEMENT OF MR. DEVINE

Mr. Devine. Good morning, Chairman Upton, Ranking Member Rush, and members of the subcommittee.

I am John Devine, a past president of the National Hydropower Association, and I am here today on behalf of NHA to share my thoughts about the value and needs of hydropower's part of this nation's infrastructure.

My engineering career spans 45 years focused on water resources and hydropower, working both in the public and the private sector. That also makes me part of the aging infrastructure, I might say.

I was also a founding member of a hydropower consulting firm that started with two people in Portland, Maine, and grew into a practice with over 250 professionals with offices in six states. I hope this provides a small example of the jobs that hydropower can create.

I will emphasize three points today. First, investment in new and existing hydropower projects produces economic benefits and creates jobs.

Second, policies that support hydropower deserve to be part of any infrastructure package Congress develops, and third, in order to preserve investment in hydropower, I believe changes in federal policy, particularly in the licensing process, will be

necessary.

So to my point one, investment in hydropower infrastructure doesn't just create jobs. It creates the kind of jobs that require skill and education and are therefore valued, meaning in demand and well paid.

We are talking about many field technicians, electricians, highly-skilled mechanics, biologist, hydrologists, computer modelers, suppliers of all kind in virtually every field of engineering.

Hydropower is also often a part of -- a cornerstone part of multipurpose projects that provide water for irrigation and natural resource protection, water supply for millions of people, drought mitigation, flood control, and other benefits.

Which leads me to my second point. Ensuring more investment in hydropower would be -- should be a piece of any national infrastructure plan. Hydropower is a key part of the national infrastructure.

Just consider the role played by hydropower in pulling the Northeast and the upper Midwest out of the 2003 blackout that affected 45 million people in the U.S.

Hydropower's black start capability did that, and isn't that the very definition of important infrastructure? Consider our federal hydropower system. The average federal hydropower facility is over 50 years old.

While this demonstrates reliability and durability, it also highlights the potential to increase efficiency and add capacity, therefore, more renewable energy from the same plant and more jobs.

This leads me to my third point. I report to you today as a practitioner in the field of federal hydropower licensing.

Here is what I can report to you from the field.

First, the federal licensing and relicensing process is broken but maybe not for the reasons that you're thinking. It's not because of Congress passing the EP Act of 2005. Congress took a significant step to bring efficiency, transparency, and accountability to agency decision making. This committee in particular has done yeoman's service in support of hydropower.

It's not because of FERC. In its promulgation of the integrated licensing process, FERC made a bold attempt to bring order, efficiency and better fact-based decision making to the process.

In general, in my opinion, FERC is performing its role as a neutral arbiter of the facts. So how is it broken? It is broken today because many federal and state resource agencies do not adhere to the basic ground rules of the federal licensing process.

Here are three examples that I can share with you. First, what I am seeing is that all too frequently the scientific studies conducted as part of the licensing process are being ignored by

resource agencies when the study results do not comport with the agency's notions of a project's environmental impacts.

This is despite the fact that these studies are performed for the express purpose of informing development of license conditions. Such disregard can lead to agency conditions which

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Second, state and federal resource agencies' recommendations for license conditions including mandatory conditions with FERC -- which FERC cannot balance are often made without due consideration of their full impacts and are only focused on narrow agency goals.

are not considered with the available and therefore are likely

Third, in many cases, the federal licensing process can drag on for years, even a decade or more after the filing of a complete application, while the applicant waits for the various federal and state agency decision making processes to be completed.

Together, these provide a very chilling effect on investment.

To conclude, hydropower offers many benefits to society. IT supports the grid and, as I mentioned, literally keeps lights on. It integrates other renewable generation.

It supports clean air for our communities. These values are being eroded and U.S. hydropower has much more to offer, but only if it is given the policy support to unlock its potential.

I thank the subcommittee for allowing me to testify and I

620	look forward to answering your questions.
621	[The prepared statement of Mr. Devine follows:]
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Mr. Upton. Thank you very much.

Mr. Slocum, welcome.

STATEMENT OF MR. SLOCUM

Mr. Slocum. Thank you, Chairman Upton, Ranking Member Rush, and the distinguished members of the subcommittee.

As you know, my name is Brian Slocum. I am the vice president of operations for ITC Holdings, Corp., and I appreciate the opportunity to speak before you today.

ITC is the largest independent electricity transmission company in the country and we own and operate electric transmission assets that has a footprint that expands to eight Midwest and Great Plains states.

We have no geographic constraints and we invest in the grid and we do that to improve reliability, to expand access to markets, and lower the cost of delivered energy to our customers.

We also allow for diverse and new generating resources to interconnect to our transmission systems. At the conclusion of today's hearings, I hope to leave the committee with two very clear takeaways -- first, that investment in the transmission grid is needed now, and secondly, the private sector utility industry, which we are a part of, are ready to make these investments if we are provided with the right regulatory and planning environment.

While there have been some efforts made by the Trump administration and Congress to reform the existing regulatory

650 process for electric transmission, additional reforms in federal 651 permitting and environmental review processes are needed. 652 We also need to continue to take proactive steps to reform 653 procedures for planning the transmission system to ensure that 654 we are examining the full value of the transmission investments. 655 I would like to highlight the growing importance of 656 transmission infrastructure to our economy. In the earliest incarnations of the grid, the transmission lines were built for 657 658 a single purpose and that was just to move electricity from 659 generating plants to homes and businesses. It was usually within 660 a single utility footprint. 661 Things have certainly involved as FERC and individual states 662 have opened up electricity markets to competition and 663 transmission lines became more than just a one-way delivery system 664 for individual utilities. 665 Today, the transmission grid serves as a non-discriminatory 666 regional platform for connecting consumers to energy markets. 667 customer expectations have increased, so too have the drivers for 668 new investment in transmission infrastructure. 669 Whatever the energy future may bring, let's be clear that 670 we need a modern transmission system to provide the optionality to facilitate that future. 671 672 Moving forward, the story is clear as well. Our economy is 673 becoming more and more dependent on reliable and affordable access

674 to electricity and the transmission grid becomes more stressed 675 as that occurs. 676 Planning the grid to address these demands requires 677 consideration of many complex factors including potential threats 678 to the system. 679 We now understand that the redundancy that we planned into 680 the transmission system -- in other words, the different ways and 681 pathways that we can connect to consumers -- that offers a pretty 682 strong protection against adverse events that can impact 683 generation resources or the transmission system itself. 684 Investing now will ensure the resilience of the grid and the 685 resource diversity while keeping electricity prices low for 686 consumers and for businesses. I would like to emphasize that, theoretically, no federal 687 688 dollars are needed to strengthen the grid, increase resilience, 689 and create jobs. 690 The private sector which we are a part of is ready to make 691 these investments, provided that regulatory and planning 692 environment is conducive to the investment. 693 We applaud the efforts by Congress to streamline the 694 permitting process for new infrastructure. Even still today, 695 permitting for a major transmission line can take nearly a decade 696 to secure a range of federal, state, and local permits. 697 In order to ensure that the NEPA process can be completed in a reasonable amount of time while maintaining the strong commitment that we have to environmental stewardship that we all share this commitment, then Congress could consider a number of options including requiring concurrent NEPA analysis and environmental reviews by all the permitting agencies involved, requiring those agencies to use the information that's already contained in the lead agency's NEPA document as the basis for their reviews, and then, finally, setting some firm deadlines for the NEPA process.

To make the necessary investments in transmission infrastructure that we are ready to do, we need a supportive regulatory environment and to use the latest and most comprehensive methodologies to plan and approve new transmission lines.

Planning the grid proactively requires that benefits of a potential investment be viewed more comprehensively by integrating a range of project benefits and planning drivers into criteria for approving projects.

Finally, we need also to support the construction of new transmission lines that connect RTOs and ISOs in various regions which, as of today, are still highly separated.

More interregional connections will increase system flexibility and resilience against potential threats while still allowing regional flexibility and approaches to joint planning.

722	Thank you again for the opportunity to testify before the
723	committee and I look forward to answering any questions you might
724	have.
725	[The prepared statement of Mr. Slocum follows:]
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728 Mr. Upton. Thank you very much.

729 Mr. Ross.

730 STATEMENT OF MR. ROSS

732 Mr. Ross. Thank you.

Chairman Upton, Ranking Member Rush, and the members of the committee, on behalf of our president, Lonnie Stephenson, thank you for inviting me here today to participate in this important discussion.

Energy generation and power distribution is an \$800 billion a year business. With 775,000 active members and retirees, the International Brotherhood of Electrical Workers -- the IBEW -- represents approximately 400,000 workers employed in generation, transmission, distribution, construction, and rail jobs all in some way related to the electrical grid.

The IBEW supports a diverse balance and resilient energy portfolio that includes renewables like wind, solar, and hydro while preserving key base load energy's sources like natural gas, coal, nuclear power.

These base load power sources are extremely important to the United States security and vital to future planning. The need to upgrade is getting its rightful attention these days.

But left out of the recent conversation is that the United States has not made meaningful upgrades to its energy infrastructure since the 1970s.

Unfortunately, our current electric distribution system,

which functions on a regional or localized basis, is outdated and inefficient and the permitting and approval process for large-scale transmission projects is more than burdensome. It's an outright barrier to construction.

The large-scale solar installation in the desert of California, a massive new hydro power generation project in eastern Canada, and a wind farm in the plains -- these are major renewable energy development projects the members of the IBEW have been proud to help construct in recent years.

But these generation projects of the future are only as good as the transmission network they will rely on. Their value is diminished if there is no infrastructure to take power from the source to the demand for electricity.

New investment in the transmission network is a necessary component of these renewable energy projects and the good news is that plans exist and, in some cases, are years into the necessary permitting and approval stages.

In fact, approximately \$140 billion in private capital is awaiting permit approvals for aging transmission system overhauls and development of new clean lines to move more renewable sources to market.

One important method of financing infrastructure projects is through bonds and regulatory decisions can dramatically impact the bond market.

778 Congress can also play a key role in project financing by 779 expanding access to private activity bonds. Your support for 780 legislation that encourages market predictability and stability 781 will foster job creation. 782 It is also important to support legislation that would 783 streamline permitting and siting processes. There are plenty of 784 energy infrastructure projects across the United States that have 785 been involved in the permitting process for years. 786 An example of a project pending approval is the 192-mile 787 Northern Pass project which will build high-voltage transmission 788 lines through New Hampshire, carrying clean hydropower from 789 Canada to New England. 790 It would create 2,600 jobs during peak construction and many 791 of these would be skilled IBEW construction linemen. 792 storms and frigid temperatures have challenged the ability to the 793 region to meet demand for heating and electric generation. 794 As a result, wholesale gas prices spiked more than 10 times 795 the 2017 average price and oil-fueled turbines were employed, 796 triggering a release of greenhouse gases and pollutants into the 797 atmosphere. 798 Northern Pass will relieve the massive imbalance of supply 799 and demand in New England and introduce necessary renewable 800 diversity into its energy portfolio.

Another 750-mile high-voltage clean line project will

802 deliver 4,000 megawatts of wind-generated power to major load 803 centers in the Midwest and the East Coast, enough to power 720,000 804 homes. Both of these projects bring economic and job growth, 805 806 preserve local communities, and grow the tax base. A regulatory 807 resistance from state and local jurisdictions has effectively 808 stopped them before they could get off the ground. 809 For this reason, we need to empower federal authorities to 810 approve large-scale projects of national importance that cross 811 state lines and local government jurisdictions. 812 With all due respect to local authorities, we need a new 813 approach that trims unnecessary red tape and streamlines the rules 814 created by numerous regulatory authorities. Additionally, the federal government should take 815 816 responsibility for right sizing by incentivizing development of 817 capacity in excess of current market demands. 818 Accounting for future demand avoids the possibility of under 819 building and encourages future development renewable electricity 820 sources because there will be a market case to make to investors, 821 providing that they can move their generation to major markets. 822 Lastly, we are encouraged by recent one-agency one-decision 823 proposals which will reduce the time line for federal 824 environmental reviews and permitting processes.

We do not support efforts to diminish current environmental

826 We simply need an efficient process. protections. We cannot 827 afford to continue postponing the necessary upgrades. 828 The United States lags behind China and Brazil, Germany, and many other countries in transmission infrastructure investment. 829 830 With the federal government taking a decision making lead, 831 market predictability will improve as well as the IBEW's ability 832 to plan for training the next generation of construction linemen. 833 It takes three years to train a journeyman lineman to perform 834 transmission line construction and maintenance, and we anticipate 835 the need for approximately 50,000 new power linemen over the next 836 10 years. 837 While projects are held up, we are losing valuable training 838 time. By the way, our privately-operated apprenticeship 839 training programs invest approximately \$200 million annually to 840 equip students with the skills the markets demand. 841 For more than 70 years, the IBEW and our employer partners, 842 the National Electrical Contractors Association, have been the 843 largest private sector trainer of electrical workers in the 844 nation. 845 Together, the IBEW and NECA operate hundreds of training 846 centers in communities across the country. Our training programs 847 quarantee a steady stream of skilled electrical workers necessary 848 for the important work of modernizing and expanding our grid. 849 We ask for your leadership on making our modern electrical

850	grid a reality. We remain a ready partner with our employers and
851	elected officials from both sides of the aisle.
852	Thank you for the opportunity to testify here before you
853	today.
854	[The prepared statement of Mr. Ross follows:]
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Mr. Upton. Thank you.

858 Dr. Chen.

STATEMENT OF MS. CHEN

Ms. Chen. Good morning, Chairman Upton, Ranking Member Rush, and members of the committee.

Thank you for the opportunity to testify. I am Jennifer Chen, an attorney with the NRDC. I am also a board member with the Americans for a Clean Energy Grid, a coalition including transmission owners and developers. We are jointly working to achieve a modern, efficient, and clean consumer-friendly transmission grid.

NRDC supports a range of infrastructure modernization projects that deliver economic, social, and environmental benefits.

We support programs promoting energy efficiency and distributed energy resources, and we need to ensure that transmission planning counts for them to avoid over building.

Today, I will focus my comments on the main barrier to transmission infrastructure improvements most needed to modernize the electric grid -- a severely fragmented transmission planning process and how we can overcome that barrier.

But first, I want to emphasize that environmental laws are not driving a delay in modernizing our grid and President Trump's infrastructure plan that would severely undermine these protections is not the solution.

883 As DOE noted in its quadrennial energy review on energy 884 infrastructure, the environmental review and permitting 885 requirements are accomplished effectively and efficiently. 886 is due in large part to progress made by Congress in the Energy 887 Policy Act of 2005 as well as by the last two administrations. 888 NEPA is only triggered if there is a federal nexus like when 889 a project receives federal funding. NEPA and federal permitting 890 requirements are important components for smart from the start 891 planning.

They disclose a project's impact to the public and provide opportunities for input including alternate solutions. Early robust public engagement is also key through reducing conflicts and mitigating impacts.

Such input has resulted in better outcomes and stakeholder engagement helps avoid protracted legal battles, bad publicity, and protests.

On the other hand, President Trump's plan to short circuit environmental projections and public processes would be counterproductive because experience has shown that insufficient public engagement breeds local opposition that can delay projects.

It's far better to fix the disjointed planning process we can all agree is a barrier to something a wide range of stakeholders wants. We want our nation's transmission backbone

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907 to be able to deliver clean low-cost electricity from the windy 908 heartland and sunny states to more densely populated regions. 909 Importantly, that kind of grid modernization effort will create jobs, improve the efficiency of our electricity markets, 910 911 promotes emissions-free electrification of our economy that is 912 key to addressing climate change, and produce billions of dollars 913 in benefits to electricity consumers. 914 The problem is our transmission planning process is too small 915 scale to produce a robust transmission backbone needed to 916 accomplish these goals. 917 Currently, interregional transmission planning proposals 918 are dying on the vine, if proposed at all, far in advance of the 919 environmental review stage. This is largely due to mismatched 920 planning between neighboring regions. 921 Smaller regional projects, on the other hand, have seen more 922 FERC tried to facilitate interregional project success. 923 development by requiring neighboring grid planners to coordinate 924 with each other. 925 But that's not the same as requiring them to jointly plan 926 for transmission because neighboring regions use different 927 methods in their planning. Asking them to simply coordinate is 928 not -- has not facilitated these interregional projects.

but it has not acted on it since. Interregional planning --

FERC sought public input in June of 2016 to revisit this issue

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931 interregional transmission planning, not just coordination 932 between regions, must be FERC's next priority. 933 As a next step, Congress could encourage FERC to use existing authority to implement a rule on interregional transmission 934 935 planning and to truly modernize the grid, Congress could encourage 936 FERC to require planning that anticipates the impact of public 937 policies and the falling costs of wind and solar power. FERC should also require planning that accounts for 938 939 technologies that facilitate environmentally responsible siting, 940 reduces energy loss along the wires, and maximizes the use of 941 existing transmission lines and other infrastructure. 942 Infrastructure is long lived and expensive, but it's an 943 investment and it's important to get it right. And to do so, it's 944 critical to take steps now to improve the planning process. 945 President Trump's plan to circumvent environmental 946 protections would encourage rushing to solve the wrong problem. 947 Thank you, and I look forward to answering your questions. 948 [The prepared statement of Ms. Chen follows:] 949 **********INSERT 7****** 950

951 Mr. Upton. Thank you.

952 Dr. Hellyer.

STATEMENT OF MS. HELLYER

Ms. Hellyer. Good morning, Chairman Upton, Ranking Member Rush, and Vice Chair Olson and members of the subcommittee.

My name is Dr. Brenda Hellyer and I am chancellor of San Jacinto College, and I am pleased to testify this morning on the role that community colleges and San Jacinto College specifically can play in contributing to the nation's energy infrastructure and developing the workforce and the talent pipeline that's necessary to support that infrastructure.

San Jacinto College is located in East Harris County, the Gulf Coast region of Texas, and serves approximately 45,000 credit and non-credit students each year.

Last year, the college was recognized as an Aspen Rising Star Award, representing as one of the top five community colleges in the country for community college excellence.

We are located in the heart of an energy industry. Our service area incorporates the Houston Ship Channel, home to the nation's largest petrochemical complex, and we also support the NASA Johnson Space Center, Ellington Airport, and the Port of Houston, which is ranked number one in U.S. ports for foreign tonnage.

In my written testimony, I outline some of the workforce challenges in the Houston region. Briefly, Houston's skills gap

has reached critical proportions among the middle skilled jobs

-- those that require more education and training than a high
school diploma but less than a four-year degree.

Of the 3.6 million jobs in Houston, 1.4 million, or approximately 40 percent, are middle skills jobs. The best way to address this need is through collaboration and partnership.

We have taken a national state and regional approach. No one entity or group can fix this challenge alone. From a regional standpoint, we engage area economic development corporations, our school districts, our universities, and our industries to build the pipeline for future workers.

We are at the table together, addressing this issue from multiple angles. San Jacinto College -- I am going to give you some examples of that -- San Jacinto College invites 6,000 sixth graders each year to gain hands-on experience in STEM experiments. This is through an event called Mind Trekkers. It's supported and it's sponsored by industry partners.

We offer summer camps to kick-start students so they understand the jobs that are available in STEM, petrochemical, and maritime.

We also have a speakers' bureau that's a grassroots effort
-- community colleges, our economic development group, and our
industry partners going in to our high schools and our eighth
graders talking about the careers and the jobs in our area. Last

1001 year, 12,000 students and their parents were contacted and spoken 1002 with about these jobs. 1003 We partner with industry to understand the types of employees 1004 they need, the skill sets required, and we adjust our curriculum 1005 to meet those needs. 1006 To that end, we are building 145,000 square foot center for 1007 petrochemical energy and technology. This facility is being 1008 built based on the input from industry. It's for industry by 1009 industry and it's funded from taxpayer dollars and also private 1010 donations. 1011 More than a dozen industry leaders serve on a petrochem 1012 advisory council working directly with me to guide the project. 1013 This facility will house an exterior glycol unit. It'll have 1014 programs in process technology, instrumentation, electrical, 1015 non-destructive testing, the craft trades, and it'll also build 1016 on our construction management program. 1017 All of the programs will emphasize and build on a safety 1018 1019

The program will replicate a day in the life of plant operators and technicians. The programs are designed not only for the new worker coming into the field but also to upgrade the skills of the incumbent worker.

Our partnership in providing a skilled energy workforce is enhanced through our work with you, the federal government. understand that a well-educated technically trained energy

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1025 workforce is essential to advancing the president's America First 1026 energy plan and growing the nation's energy infrastructure. 1027 To that end, community colleges have been working on the 1028 development of new legislation for energy workforce training 1029 Centers of Excellence. Two bills have passed and we encourage 1030 the enactment on funding of this type of legislation. 1031 We also encourage Congress to continue investing in 1032 America's labor force through grants with the Departments of 1033 Labor, Education, and Energy. 1034 San Jacinto College is working with the federal government 1035 to provide workforce training programs through the Ready to Act 1036 workforce grant, the Carl Perkins Grant, the Trade Adjustment Act. 1037 All of these are designed around building that workforce and 1038 they're critical to the citizens of my region but they're also 1039 critical to the 1,100 community colleges throughout the country 1040 that provide the critical workforce training. 1041 While this committee doesn't oversee Pell, I would be remiss 1042 if I didn't mention the impact of Pell and how that really can 1043 define how we are going to continue to feed the workforce and make 1044 sure that we build that workforce. 1045 There's 2.7 million community college students using the 1046 Pell system, which is building our workforce. 1047 In conclusion, San Jacinto is working collaboratively in the 1048 Gulf Coast region to increase the number of students looking to

1049	go into these careers and workforce training, STEM, and the fields
1050	that really build this infrastructure.
1051	These programs improve the lives across our region. In the
1052	Gulf Coast region we are actually driving the economy of the nation
1053	also.
1054	And so I can tell you from San Jacinto's perspective this
1055	program, how we really are going to help support the
1056	infrastructure is critical. But it's also critical that we have
1057	the support for all community colleges.
1058	Thank you.
1059	[The prepared statement of Ms. Hellyer follows:]
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1062 Thank you all for your testimony. And this Mr. Upton. 1063 point, we'll move to questions from our subcommittee. 1064 Mr. Devine, I appreciate you being here for sure and from 1065 my perspective I want you to keep your job. I believe in an 1066 all-of-the-above strategy. 1067 Renewables are a big part of that. In Michigan, we've got 1068 Hydro is part of that. Not as much in a minimum mandate. 1069 Michigan as it is particularly in the Northwest, but we -- as you 1070 may know, we have passed with a number of Democrats a hydropower 1071 licensing bill that moved through this committee and has passed 1072 in the House now and is waiting for action in the Senate. 1073 You talked about the -- a number of hydropower facilities 1074 that are more than 50 years old. We need to add capacity. This 1075 is a renewable piece that most of -- most Americans would like 1076 but with, obviously, no carbon emissions, basically, from that 1077 source of power. 1078 If our legislation became law, went to the president's desk, 1079 how would this help the hydropower industry in terms of dollars 1080 invested in kilowatts generated? 1081 Well, Chairman Upton, I think that improving 1082 the time lines involved in the licensing process will reduce some 1083 of the perception of the risk in the process. 1084 Risk is anathema to investment. So I think those -- that 1085 aligns very well with increasing investment in hydro power.

1086 There's many opportunities for upgrades and improvements and 1087 increasing energy at existing hydro power facilities and at 1088 non-power dams, and I think it's viewed as from the -- these have 1089 to be financed and the financing is susceptible to a risk and 1090 reward effects. 1091 So the proposals that increase the efficiency of the process 1092 and will help in terms of the -- improving the overall investment 1093 opportunity. 1094 So I am one that believes that there ought to Mr. Upton. 1095 be an energy title within the infrastructure bill that, hopefully, 1096 moves through the Congress this year. 1097 Dr. Hellyer, I had -- as you know, the president had many 1098 of the nation's governors here for the last couple days. A whole 1099 number of different issues were discussed. One of them was 1100 infrastructure. 1101 I had the opportunity last night to have dinner with my 1102 Michigan governor, Rick Snyder. He told me -- he said, "You know, 1103 if there's one thing you can really do to help create jobs and 1104 move on infrastructure is to expand Pell to make sure that it's 1105 involved in community colleges and job training." 1106 In my district, we've got two nuclear plants. We've got a 1107 new LNG plant that they're almost ready to break ground on, which 1108 will, as I am told, double the tax base for that particular

It's a couple years away from being complete but

community.

1110 they're ready to break ground, I believe, this spring. 1111 As I meet with my IBEW folks, they have a very active group 1112 in Michiana, as we say -- Indiana and Michigan. I've been to a 1113 number of their events over the years and they are very proud, 1114 rightly so, of the work that they do creating the jobs, the 1115 internships. 1116 I am fascinated with your -- with what's happened in Houston and the leading role that you play because I do believe that that 1117 1118 skills gap and worker training out of be part, again, perhaps, 1119 of an infrastructure bill creating the jobs that we want, knowing 1120 that we are going to improve the infrastructure across the 1121 country. 1122 How do you both see perhaps an expanded role as it relates to worker training, working through our community colleges which, 1123 1124 again, in my view, is so important? 1125 Maybe Mr. Ross, start with you and come back to Dr. Hellyer. 1126 I mean, I reference to -- I mean, we are always 1127 looking for skilled craftsmen or top-rated individuals that come 1128 out of the community colleges because we love getting those 1129 individuals directly out of the community college because that 1130 makes our job easier -- transition them right into our 1131 apprenticeship program. 1132 I mean, at least for linemen it's a three-year program --1133 our inside program for a journeyman wireman like myself is a

1134	five-year program. So any advanced training they get it gives
1135	them a leg up on someone trying to apply for our program and get
1136	in our program.
1137	So we are always we work directly with community colleges.
1138	I know where I am from, from West Virginia, we work directly with
1139	our community colleges there to get those individuals.
1140	I would go out and visit those community colleges encourage
1141	them to take an application for our program. So we work I mean,
1142	I know throughout the country IBEW always works with the community
1143	colleges.
1144	Mr. Upton. And Dr. Hellyer, I would just say we've got a
1145	great we've got a lot of good really great community colleges
1146	in my district.
1147	One of them is Kalamazoo Valley KVCC. They actually have
1148	a wind turbine school training folks and they have jobs right away
1149	as the graduate.
1150	Ms. Hellyer. So there's a couple of things I think could
1151	be done. Right now, they're the Higher Education
1152	Reauthorization Act is being looked at.
1153	There's some talks about making it where Pell can be used
1154	for short-term programs. For us, that could be very helpful,
1155	especially with programs like commercial truck driving that don't
1156	qualify right now.
1157	As far as working with IBEW, apprenticeship, programs, we

1158 do that quite often. I was in Austin yesterday for a meeting 1159 around a new program in trying to take high school students and 1160 move them into apprenticeship and going into licensing for 1161 plumbing, electrical, and one of the comments came up how do they 1162 use their Pell dollars for that. 1163 So I think there needs to be some more flexibility built into 1164 the program and because some of these programs are going to take 1165 longer than what you have Pell dollars available and so how do 1166 you leverage that. 1167 So you need short-term but then you also need some of the 1168 long term where students are going out and working and then coming 1169 back. 1170 Mr. Upton. I know Virginia Foxx would like me to say that 1171 that looks like additional jurisdiction for this committee. 1172 With that, I yield to the ranking member of the subcommittee, 1173 Mr. Rush. 1174 I want to thank you, Mr. Chairman. 1175 Mr. Ross, I really want to commend the IBEW Local 134 in my 1176 city and my state. They're doing a remarkable job rebuilding the -- in terms of a grammar school -- a closed grammar school and 1177 1178 they're turning that into a union hall -- really, really nice --1179 right next to another of our vocational high schools. 1180 And so they're in the forefront of really taking CTE students 1181 and giving them skills and training and I really want to commend your union for that. I mean, they're wonderful people.

Dr. Hellyer, the city of Houston has a number of comprehensive workforce development strategies that includes training and in K to 12 levels, community college levels, university, and vocational educational levels. This decision allows candidates to be trained and developed throughout all stages of the educational spectrum.

My workforce development bill attempts to run this model to a national level and is aimed at training minorities, women, veterans, and unemployed energy workers for good-paying jobs and careers.

And then I want to ask -- first of all, I want to commend you on your leadership in San Jacinto College and I hope that you will work with my office to help make my bill a reality as part of a broader infrastructure package.

I think that you have shown tremendous insight into the needs of our nation by what you're doing at San Jacinto and I also want to commend you. I think that your leadership is surely and truly inspirational, notwithstanding the comments of my friend Chairman Upton's subcommittee.

Mayor McCarthy, you are on the forefront on trying to reconcile the needs and priorities of your constituents with the budgetary restraints so many of our states and cities are facing.

What are your thoughts on the administration's proposal

1206 asking states and local municipalities to cover 80 percent of new 1207 funding for infrastructure projects? 1208 Is this realistic, in your view? Are you concerned with the 1209 federal government's attempt to shirk its responsibility of 1210 investing in a serious and meaningful way in our nation's aging 1211 energy infrastructure? 1212 Mr. McCarthy. Thank you, sir. 1213 I approach it that the 80/20 funding formula that's proposed is really over simplistic. There are, again, many components 1214 1215 that could be financed within the revenue streams that exist 1216 today. 1217 But some of the emerging technologies are new. You have to 1218 do the proof of concept. They're going to happen. They're 1219 happening in other countries. You're seeing things in South 1220 Korea. 1221 You're seeing things in the Mideast where they're developing 1222 and deploying technologies faster than we are doing here in the United States. 1223 1224 And so how do you build that resiliency into the grid and at the same time create a platform that really positions not only 1225 1226 our communities but the country as a whole to take advantage of 1227 it and go forward so that you're creating jobs, you're creating

economic opportunities, and you're improving just the quality of

life and, hopefully, in your deliberations that you will look at

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1230 those formulas and create the regulatory environment that allows 1231 things that are self-financing to go forward but at the same time 1232 look at those things that are new and emerging that we need 1233 assistance and are going to need some subsidy or large amount of 1234 financing from the federal government to ensure that they're 1235 developed, deployed, and continue to allow this country to lead 1236 in a global environment. 1237 My second question to you, Mayor, is the 1238 administration -- under this administration the agencies that had 1239 been previously preparing plans to increase resilience to 1240 climatic events for access under their purview are now forbidden 1241 from even uttering the phrase "climate change," much less 1242 preparing for its consequences and its symptoms. 1243 Do you see the need for significant federal investment in 1244 local energy assurance plans to advance resiliency efforts 1245 including proposals to combat climatic events? Do you --1246 Directed to me again? Mr. McCarthy. I am sorry. 1247 Mr. Rush. Yes, sir. 1248 Mr. McCarthy. Climate change is happening. There's debate 1249 in terms of what's causing that but it's happening. 1250 have to take that into account in terms of public policy and how 1251 do you look to reduce greenhouse gases. 1252 Most of the scenarios that are out there also allow for cost

savings, improved efficiencies, and job creation when you do the

1254 reduction in greenhouse gases so that you're improving the 1255 environment at the same time creating opportunities for some of 1256 these emerging technologies and emerging skill sets where we have 1257 to have a work force -- and some of the other panellists have talked 1258 about -- that are able to provide these skill sets that we need 1259 for products -- services that people demand. 1260 I yield back, Mr. Chairman. Mr. Rush. 1261 [Presiding.] The gentleman's time has expired. Mr. Olson. 1262 The chair now calls upon the chairman of the full committee from 1263 the Beaver State, Mr. Walden, for five minutes. 1264 The Chairman. I thank the gentleman. As an Oregon Duck, 1265 I don't always refer to it as the Beaver State, although that is 1266 our mascot. 1267 [Laughter.] 1268 So, Mr. Ross, thank you for being here. To all of our 1269 panellists, again, thank you for your testimony on this very 1270 important set of issues. 1271 I know I've worked closely with IBEW out in Oregon -- Local 1272 48 and 659, I think -- and toured the apprentice operation there. 1273 It's very impressive. 1274 What do we need to be doing? Where's the gap? I know we 1275 don't directly have that jurisdiction but this is important 1276 because we can help streamline projects without diminishing the 1277 environmental piece of this.

1278 We can, you know, do a lot of work here to get pipelines and 1279 power lines and broadband going. But if we don't have the skilled 1280 workforce necessary to do the work, we got a problem. 1281 So can you talk about your apprenticeship programs and where 1282 you're at and what we need to be thinking about? 1283 Mr. Ross. Well, we need a lot more, quite frankly. I mean, 1284 we are doing our level best to try to attract individuals into 1285 I mean, for our outside program we have 1286 approximately 4,600 registered apprentices for the line side and 1287 around 32,000 for our inside program and we certainly could use 1288 a lot more. 1289 But what you run into, we are unique in construction and most 1290 people is familiar -- we work ourselves out of a job. So we are 1291 always looking for the next one. 1292 So good steady work forecasts certainly helps our 1293 apprenticeship programs, certainly attract individuals into our 1294 programs but also keeps them working. So it's hard for a local 1295 union to accept a bunch of apprentices if they don't have a place 1296 for them to work. Right. 1297 The Chairman. Right. 1298 So that's our dilemma. It's kind of a catch-22. Mr. Ross. 1299 So we are always looking at the next job, and we certainly went 1300 through a major recession in 2007 and '08. 1301 The Chairman. Yes, sir.

1302 We would call it depression for our industry. Mr. Ross. 1303 The Chairman. I would, too. 1304 I mean, we had tremendous unemployment. Mr. Ross. Most of 1305 the locals weren't taking apprentices in because they couldn't 1306 keep them working. 1307 So we are trying to get caught up because we are in an economic 1308 boom for construction right. We are having some skills shortage. 1309 That's why we are working with community colleges and different 1310 groups trying to get those individuals help. 1311 The Chairman. I know in the town of my birth, The Yes. 1312 Dalles, there's Columbia Gorge Community College, actually, in 1313 both Hood River and The Dalles and they had -- they started a wind 1314 program -- wind energy program a long time ago, teaching safety 1315 and some of the electrical skills as well. 1316 I would like to touch on too when I did a series of town halls 1317 last spring we got some development underway or proposed in Oregon 1318 and some who tried to block this sort of development ridicule these 1319 jobs as temporary jobs. I heard it a lot at the meeting, and it kind of perplexed 1320 1321 me because while my wife and I have never constructed our own 1322 house, I think if we ever did when the carpenters were done I 1323 wouldn't want them to, like, move into one of the bedrooms. 1324 I would want them to move on to the next house. 1325 is an argument and it's an argument on the left, and I heard it

1326	a lot. Can you speak to those temporary jobs and are they not
1327	worthy? That's a rhetorical question.
1328	Mr. Ross. It is rhetorical, yes. Like I said, we are always
1329	looking for the next project no matter how short. I mean, there's
1330	been times I mean, I am an electrician by trade, okay.
1331	I just happen to be working in Washington, D.C. now. But,
1332	I mean, I've taken projects that was only supposed to last three
1333	weeks and be there two and a half years.
1334	So I think it's a pretty sad state of affairs, because all
1335	our all our jobs are temporary in construction. Quite frankly,
1336	if you didn't work yourself out of a job you wouldn't get the next
1337	job
1338	The Chairman. That's right.
1339	Mr. Ross because the idea is to get the job done on
1340	time and on budget. So
1341	The Chairman. As you know, we are spending a lot of time
1342	here trying to streamline the permitting process. Again, we get
1343	criticized that somehow we are diminishing the environmental
1344	nature of it. But that's not what we are up to.
1345	I have a tiny little community in central Oregon that I think
1346	spent years trying to get four power poles on BLM land Bureau
1347	of Land Management land to go through the permitting process,
1348	and I know others say, "Oh, it never slows you down." It does.
1349	Half of my district more than that is federal land.

1350	So we encounter this everywhere we go, and it took them three or
1351	four years to get these four power poles sited so that they could
1352	get three-phase power into Mitchell, Oregon for the first time.
1353	Do you run into these permitting delays?
1354	Mr. Ross. Well, I kind of addressed that in my testimony.
1355	But yes, we will run into those issues all the time.
1356	Unfortunately, some of these projects would put a lot of people
1357	to work.
1358	Most of them have been through the siting permitting process
1359	and are just sitting there basically to get done but being held
1360	up through someone on the other side doesn't want I mean, I
1361	get where people don't want a power line in their back yard. I
1362	get that.
1363	The Chairman. Sure.
1364	Mr. Ross. But in some cases
1365	The Chairman. They do want the power to come on when the
1366	switch is thrown, though.
1367	Mr. Ross. Exactly. I mean, the same case when people's
1368	lights go out they want their power back on. They don't really
1369	care what they look like.
1370	The Chairman. Well, I thank you and I thank all our
1371	witnesses for your input.
1372	And Mr. Chairman, I yield back.
1373	Mr. Olson. Gentleman's time has expired.

1374 The chair now calls upon the gentleman from the thirteenth 1375 largest city in California -- Stockton, California -- Mr. 1376 McNerney, five minutes, sir. 1377 Mr. McNerney. Well, thank you for that little statistic, 1378 Mr. Chairman, and I thank the panel for coming and testifying this 1379 morning. 1380 The U.S. clearly needs to modernize our electrical 1381 The technology exists today to do that. infrastructure. 1382 make our grid resilient and responsive. 1383 We can meet consumer demands that are changing by the day. 1384 We can meet the demands of intermittent resources, physical and 1385 cyber-attacks, and the changing weather patterns that are brought 1386 on by climate change that have brought down grid in Puerto Rico, 1387 in Texas, in New York, New Jersey, and in California. 1388 So we have the resources -- the capabilities to do that and, 1389 fortunately, my good friend, Bob Latta, and I have formed a Grid 1390 Innovation Caucus to make people aware of what's available and the need to move forward on that. So I just wanted to make that 1391 1392 clear. 1393 Mr. Devine, I worked on the Hydropower Modernization Act and 1394 one of the things that struck me was definitely how long it took 1395 to get permits, how expensive it was to get permits. 1396 Could you say a little bit about how much hydropower we could

expect if that was improved?

1398 I would hate to guess in terms of the total Mr. Devine. 1399 amount of capacity involved but it's thousands of megawatts. 1400 It's very significant. 1401 It's -- as I mentioned to Chairman Upton, the view of the 1402 risk in the amount of time it takes to improve even somewhat 1403 straightforward projects is very difficult for investors to 1404 accept. 1405 So I think there is considerable amount of available upgrade 1406 potential and power to be added to existing dams that have no power 1407 and I think it's in -- I think in my testimony I reported this 1408 as well -- in the thousands of megawatts. 1409 I am working on a project right now where we have an upgrade 1410 potential of something on the order of -- an existing -- an 1411 existing station -- something on the order of 20 or 30 megawatts. 1412 Now, that may not seem large but that's just one station in 1413 location. That's a significant amount. We are now in our 1414 seventh or eighth year of licensing. It's not the only issue, 1415 of course, but this is -- the licensing process can hold up these 1416 upgrades and these improvements for a considerable amount of time. 1417 It's very difficult for the investors to wait that long in 1418 order to realize a return on that. 1419 Thank you. Mr. McNerney. 1420 Mr. Ross, you mentioned private activity bonds. Could you 1421 expand on that a little bit? I've done some legislative work on 1422 How important would that be in terms of municipal bonds that. 1423 and other tools? 1424 I am going to have to take a pass on that one and 1425 get our political department or someone get you an answer to that, 1426 okay? 1427 Mr. McNerney. Dr. Chen, you mentioned pretty pointedly that 1428 we would require regions to coordinate transmission planning. 1429 Could you go into that a little bit? I mean, how would that 1430 -- how would that work? How would that speed up our process? How 1431 would it make it more easy to put in transmission? 1432 All right. So there are two parts to that and 1433 I appreciate that question. 1434 So first, in the transmission planning process, the 1435 different regions -- the different ISOs and RTOs plan separately 1436 and they're required to coordinate by FERC for interregional 1437 projects. 1438 But, unfortunately, that's not really producing any 1439 So what we really need to see is a full joint 1440 interregional planning process. 1441 FERC can use its existing authority to extend order number 1442 1000 to require this and Congress could write letters to FERC, 1443 hold a hearing for FERC to ask how they can move forward in that 1444 process.

Separately, in terms of siting, especially some of these long

1446 lines, coordinating between state and federal processes as well 1447 as locals and other stakeholders -- landowners -- would be greatly 1448 helpful. 1449 We've seen great success and, for example, in the Department 1450 of Energy and Department of Interior working together with the 1451 state of California to site 9 megawatts of solar in just nine 1452 months by coordinating together, doing as much of the 1453 environmental review concurrently and jointly, and that sped 1454 things up a lot. 1455 There is a great example about a Midwestern project, 1456 CapX2020, that I can go into further. But that also highlighted 1457 -- a University of Minnesota report highlighted a lot of successes 1458 that arose out of the coordination there as well. 1459 Mr. McNerney. Very briefly, does anyone have anything to 1460 say about ARPA-E? Would that -- the elimination of ARPA-E, is 1461 that going to set us back in terms of our electrical infrastructure 1462 development? Anybody on the panel. 1463 Mr. Devine. In terms of the, Congressman McNerney, the 1464 renewable portfolio standards that you're referring to? 1465 Mr. McNerney. No, ARPA -- that's the advanced renewable 1466 energy or advanced energy research based on DARPA. 1467 Very briefly -- I am sorry -- very briefly, I think 1468 that would set us back. 1469 Mr. Olson. The gentleman's time has expired. The chair now

1470 calls upon the gentleman who was the former chairman of the full 1471 committee, the current vice chairman of the full committee and 1472 a proud Texas Aggie, Mr. Barton. 1473 Well, we thank you, Mr. Chairman. Mr. Barton. Thank you 1474 for that introduction. 1475 This is a difficult hearing for me to kind of get my arms 1476 around because we are trying to put a government spin, apparently, 1477 on private sector investment in infrastructure. 1478 I do believe there's a legitimate public interest certainly 1479 in the permitting and licensing part of these big infrastructure 1480 We certainly need to protect our environment. 1481 And I think you could argue that if you look at public sector 1482 infrastructure -- highways, bridges, ports -- compare it to private sector infrastructure -- pipelines, refineries, 1483 1484 transmission lines -- the private sector has done a better job. 1485 We seem to be more up to date in our private sector 1486 infrastructure than our public sector infrastructure. 1487 know, I think while it's important to look at permitting reforms and things like that, if it's not broke don't fix it. 1488 1489 I quess one question I have to the mayor of Schenectady --1490 it's always good to have local officials here -- you're closer 1491 to the problems. 1492 There's been an ongoing problem for decades in the Midwest

and the Northeast.

1493

When you need power, electricity, natural gas

1494 it's hard to get the permits for the transmission lines or the 1495 pipelines to get that power or that product to your part of the 1496 country. 1497 Do you have the solution on how to balance the legitimate 1498 needs of the state and local government against the public good 1499 and interstate commerce of getting the product from point A to 1500 point B if it cross state lines? 1501 I don't, Congressman. Mr. McCarthy. 1502 That's an honest answer. Mr. Barton. 1503 [Laughter.] Even though I think the opportunity is out 1504 Mr. McCarthy. 1505 there, as you see some of the emerging technologies where you had, 1506 you know, centralized points of generation and the distribution 1507 network was, clearly, in one direction that is changing. 1508 So where you have solar and wind that are being added to it 1509 that can provide supplemental points of generation and the ability 1510 to balance the load so that you don't get the peak demand anymore, 1511 those will take some of the pressure off the need to have the 1512 central points of generation at the same time will hopefully be 1513 able to allow it to be done in a cost-effective manner for the 1514 consumers who will take advantage of some of the newer concepts 1515 and products that are out there. 1516 That's actually a very good answer. 1517 eliminate the need to cross the state line, you have solved the

1518 problem and so more of these alternative energy projects that are Those eliminate that need. 1519 on site. 1520 But it's -- I think you're still going to need to somehow 1521 figure out a way to move power from -- or natural gas or oil from 1522 Texas to New York or Chicago. There are going to be occasions 1523 where you still need to cross state lines. But your solution is 1524 1525 Mr. McCarthy. And I agree with that. I don't have a 1526 solution, though, for the regulatory environment or the ability 1527 to make sure that adequate capacity is there. 1528 This last question is a little bit off subject 1529 but it is -- it is infrastructure related and that's who should 1530 be the lead and who should pay to protect our infrastructure, our 1531 power plants and things like that against cyber-attacks? 1532 okay, Mr. Slocum, just --1533 Mr. Slocum. Yes. We own quite a bit of that infrastructure 1534 and we certainly do a lot to protect especially our most critical 1535 facilities and our critical systems that we use to operate the 1536 bulk electric system from cyber-attacks. 1537 So we cover those costs and ultimate those go to our 1538 ratepayers today. But I do think there is a need for a discussion 1539 about at what point does that stop for private industry and what 1540 point does the government help to do that in areas where we are

getting into even acts of war and things of that nature.

1542	So I have a concern that private industry not have to be
1543	burdened with those costs. But we are certainly ready to work
1544	together with government to meet those needs and make sure their
1545	infrastructure is protected.
1546	Mr. Barton. I see my time has expired.
1547	Final question are you any kin to the former football coach
1548	who's my great friend, R.C. Slocum of Texas A&M?
1549	Mr. Slocum. I can't say that I am but it's not the first
1550	Slocum I've been asked if I am related to. So thanks.
1551	Mr. Barton. Okay. Thank you, Mr. Chairman.
1552	Mr. Olson. Gentleman's time has expired.
1553	The chair now calls upon a friend who rooted against the L.A.
1554	Dodgers in the World Series and for our Houston Astros, Mr. Peters,
1555	for five minutes.
1556	Mr. Peters. Thank you. I always enjoy what hearing what
1557	my introduction is going to be, Mr. Chairman. So thank you very
1558	much.
1559	Thanks for being here. I want to ask Dr. Chen a couple
1560	questions.
1561	Dr. Chen, I have to say I read your testimony and, you know,
1562	we hear all the time from businesses and investors that regulatory
1563	system can cause uncertainty and the length of delay can cause
1564	projects not to get built or be more expensive or result in
1565	investors not wanting to take these risks.
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1566 The citations in your testimony to the Department of Energy's 1567 own statistics, the Center for American Progress, I get -- I mean, 1568 I understand that people argue that it isn't a problem. 1569 hear from people who are actually doing the investing that it is 1570 a problem and I just don't think that we do ourselves any favors 1571 on this side of the aisle by not thinking about what we could do 1572 to improve the process to achieve high standards and yet do it 1573 more quickly in a way that's more certain for people. 1574 What happens, I think, when we don't do that is that we get 1575 the kinds of things that President Trump has proposed, which is 1576 an evisceration of the regulatory system that doesn't get us high 1577 standards. 1578 So I wanted to just ask you about a couple things that Mr. 1579 Slocum suggested which seem, to me, reasonable and see if you have 1580 an issue with them. 1581 Could Congress require concurrent NEPA analysis and 1582 environmental reviews by all permitting agencies? 1583 issue you have with that? 1584 So, certainly, there are a lot of provisions Ms. Chen. No. 1585 in place that enable a joint review so --1586 Mr. Peters. Could it be required? 1587 It could be. I haven't --Ms. Chen. 1588 How about requiring concurrent NEPA Okav. 1589 analysis -- well, that's the same thing -- requiring cooperating

1590 agencies to use the information already contained in the lead 1591 agency's NEPA document as the basis for their permit-related 1592 reviews? 1593 I think it's something to consider. Ms. Chen. I think 1594 there are a lot of efficiencies that can be explored. 1595 main issue is eliminating or curtailing environmental 1596 protections. I understand, too, and I think that's not where 1597 1598 The other thing is that whether we should set I want to get to. 1599 a deadline, and I got to tell you I was shocked when I got on this 1600 committee and heard that hydropower which, you know, is, 1601 basically, clean base load energy -- takes 10 years to get a permit 1602 for. 1603 And the thing that we learned is something you suggested, 1604 too, in your references to success stories. In the success 1605 stories you have these people who are remarkably talented and 1606 well-motivated to work together and they get it done in nine 1607 months. That's a really ad hoc kind of cross-your-fingers approach 1608 1609 to permitting, I think, because you might not get people who are 1610 so willing to work together. You might not get -- you might get 1611 opponents who are more vociferous.

And for me, it would be much more comfortable if we could

-- if we could find a way to get these decisions made in the right

1612

1615 answer. 1616 I've always said no is the second best answer. You know, 1617 let people know. And I do -- I was just actually looking at 1618 Twitter because there is some down time in these hearings, believe 1619 it or not, and NRDC is opposing a pipeline very vociferously right 1620 now on Twitter, and that's fine. 1621 But I just don't think there's any excuse for not getting 1622 this done in a quicker way. And so I would like to work with you. 1623 By the way, you went to the finest law school in the United 1624 States of America. I would like to work with you, as a former 1625 alum of the same school, to see if we can't come up with better 1626 responses to the concern that we are hearing from the economy that 1627 this permitting process is in the way. It's getting -- it's too inefficient. I think we can do it 1628 1629 in a way that's useful. 1630 Mr. Devine, I wanted to ask you, just in case we haven't 1631 covered it, you said in your testimony that you didn't think that 1632 Congress was at fault for the length of time it takes to do 1633 hydropower. 1634 So I want to make sure that -- you tell me if there's anything Congress should do to address the situation out there. 1635 1636 Thank you, Congressman Peters. Yes. 1637 I think there is, definitely. Let me do it by example,

way, in a way that protects the environment but also gives an

1638 So I think what FERC tried to do with the integrated 1639 licensing process was try to bring some order and some efficiency 1640 to that process. 1641 It was a collaborative rulemaking process, which meant that 1642 all of the agencies and all conservation groups and the industry 1643 was involved in coming up with that process. 1644 And yes, it's still a long process but it's very structured 1645 and you go through the process and FERC, I think, has brought some 1646 efficiency to the -- in their effort to bring to the federal 1647 hydropower licensing process. 1648 The difficulty that we have in the process is you get to a 1649 certain point and it -- and there are other federal and state licensing processes that then interact with that process and they 1650 1651 don't have any sort of schedule particularly and I think the courts 1652 have actually said -- I am not an attorney -- that FERC is not 1653 in a position to force those agencies to meet any particular 1654 So that means there is no deadline. 1655 So we should look at action-forcing, perhaps? Mr. Peters. 1656 Yes, I think so. Mr. Devine. 1657 All right. Thank you. My time has expired. 1658 I really to appreciate all the witnesses being here. 1659 I yield back. 1660 Gentleman yields back. Mr. Olson. 1661 The chair now calls upon himself for five minutes.

1662 My first question is for you, Dr. Hellyer, and again, it's 1663 so great to have you here this afternoon. You are the best of 1664 the best. As we both know, incredibly, I think kids these days still 1665 1666 think they have to get a four-year Bachelor's degree to be 1667 successful in America. 1668 But as San Jac shows, there are incredible opportunities and 1669 jobs related to American energy and infrastructure for kids 1670 without a B.A. 1671 Can you please tell me a little about what draws your students 1672 to your programs and how you're actively in the community to raise 1673 the profile of energy industry courses? 1674 Ms. Hellyer. Excuse me. I think it comes down to our 1675 relationship across all the sectors -- with our K through 12 1676 partners, with our university partners, but mostly with our 1677 industry partners -- and we tackle that together. As I mentioned, we bring 6,000 sixth graders onto campus. 1678 1679 That is based on hands-on experiments so that they can be working 1680 with industry partners at the table, seeing what happens in our petrochem facility, seeing what's happening on -- in the maritime 1681 1682 industry. 1683 Then we also reconnect with them again as they're going 1684 through eighth grade and we give those teachers experiments so 1685 they can refresh that in the classes.

1686 And in ninth grade, there is the speakers' bureau where we 1687 are going out into the high schools with, again, industry partners 1688 talking about the jobs. 1689 We had had many years where we weren't really focussing on 1690 the jobs in our region, and when you can become a process operator 1691 making \$100,000 a year with an Associate degree, you start to look 1692 at that differently -- when you can be a welder and making \$75,000 1693 a year. 1694 And so we are really putting that marketing campaign together 1695 but that marketing campaign is for students, it's for parents, 1696 and it's also for teachers and counselors in our -- in our high 1697 schools because they don't necessarily understand all the pieces 1698 of our region. 1699 But then having industry really engaged in our programs, 1700 having internships, having apprenticeships where they can get 1701 hands-on training and then being involved in that interview 1702 process. 1703 So it's across the board partnerships. 1704 I would just ask you to brag. Can you talk about Mr. Olson. 1705 how you work with employers and local high schools to help students 1706 transition into industry? 1707 We've heard some confirm this -- one day in May every year 1708 some young men and women walks across the stage, gets his high 1709 school diploma, spins around, puts on a different cap and gown

1710 and walks by and gets an AA from San Jacinto. 1711 Please explain that success you had with merging the 1712 education sector with your work there at San Jacinto College. 1713 Ms. Hellyer. So we have eight early college high schools 1714 and these are early college high schools designed for high school 1715 students to be earning an Associate degree at the same time as 1716 they're getting their high school diploma. 1717 So they will actually earn an Associate degree two weeks 1718 before they graduate from high school, and it's a great program. 1719 It's an intense program and people say, "Well, how are those kids 1720 It's because of the screening process. It's because of 1721 support systems. 1722 And where do those go to? I can tell you I've had students 1723 going to Princeton, UT, Penn State -- just all across the country 1724 they're going to the top colleges after they graduate from us. But we also have a similar program for career and technical 1725 1726 So, again, they're getting their career and technical 1727 process tech degree or a welding degree so they can go into the 1728 workforce right away. 1729 So at our graduation the youngest graduate can be 17 earning 1730 an Associate degree and in December the oldest was 72. So we serve 1731 everybody. 1732 That includes my alma mater Rice, Mr. Flores'

alma mater, A&M -- Texas A&M -- is that correct -- along those

1734 litany of UT and other schools? 1735 Ms. Hellyer. Yes. Our top five transfer universities, A&M 1736 and UT, are right there, and then all the University of Houston 1737 universities. 1738 Mr. Olson. Thank you. 1739 One question for you, Mr. Slocum. We know that building a 1740 new transmission line, especially longer ones across the state 1741 lines or electricity markets is remarkably complex. You said a 1742 decade, in some cases, in your opening statement. 1743 What is the largest driver for these delays? Is there 1744 anything Congress can do to make this move faster? 1745 I would say the largest delays that we Mr. Slocum. Yes. 1746 have -- we have an example of a project between Iowa and Wisconsin that we got approval for I believe back in 2011, if I have my date 1747 1748 correct, and we don't expect to complete that project until 2023. So we plan the project and we stand ready to build the 1749 But it's getting that permitting process done in the 1750 1751 middle. 1752 And so I agree with a lot of what's been said today, that 1753 there are ways that we can more efficiently move through that 1754 process such that we can get to the point where we are building 1755 the lines, building the projects and those benefits are flowing 1756 to consumers rather than waiting and going through a serial

permitting process.

1758	Mr. Olson. Thank you.
1759	One final question for you, Dr. Hellyer. My dear colleague,
1760	Mr. Green, in his opening statement mentioned I've not talked
1761	about the Houston Astros, and that's true. I didn't do that
1762	because I knew you could talk about the Houston Astros for me.
1763	[Laughter.]
1764	They went to the World Series in 2005 for the first time in
1765	the Astros' history. Two star players were on that team Hall
1766	of Famers Roger Clemens, Andy Pettitte.
1767	Where did they start playing there all beyond high school?
1768	What school was that?
1769	Ms. Hellyer. San Jacinto College.
1770	[Laughter.]
1771	Mr. Olson. Thank you. I yield back and yield to the
1772	gentleman from Texas, Mr. Green, for five minutes.
1773	Mr. Green. Thank you, Mr. Chairman, and I thank you for
1774	allowing me to testify or to ask questions, rather.
1775	I was shocked because one of the successes of San Jacinto
1776	College, Andy Pettitte a great baseball player but he comes
1777	back every year and has a great golf tournament that supports San
1778	Jacinto College. And I am not a very good golfer. I haven't had
1779	a chance to play but I will at least go to the reception.
1780	So but thank you, and thank all our witnesses for being here.
1781	I have a very urban district in Houston and one of the campuses

1782 of San Jacinto College is there and I have students from our 1783 district who go to the other two campuses. 1784 And I just want to thank Dr. Hellyer and the leadership both 1785 of the board of trustees but over the years at San Jacinto College 1786 because I was a state senator before I got to Congress I saw San 1787 Jacinto College doing some of the things that are so important 1788 today. 1789 Dr. Hellyer, you can liberate -- can you elaborate on the 1790 partnership with local industry -- the college heads and the 1791 Center for Petroleum Energy and Technology? 1792 I am interested in sharing more about how the industry 1793 guidance towards the curriculum is getting students ready for 1794 those real jobs today and not just generalized certificates, 1795 because I've been there and seen that partnership between the 1796 industry -- the people who hire our constituents and the college. 1797 Ms. Hellyer. So one of the things with industry we have 90 petrochemical plants right there around us and it really is how 1798 1799 do you partner. 1800 And so I make it very clear I want the good, bad, and the 1801 ugly around our programs and we are going to fix the bad and the 1802 ugly, and that's what the conversations are. 1803 And so, for example, our electrical program, as we've dug 1804 into that, it was too focused on residential. We have redesigned 1805 it where it has a commercial and industrial phase. Industry has

1806 come to the table and gotten us almost \$2 million in donations 1807 so that we can really have the program that they need. 1808 We have built in the kind of testing they want, the kind of 1809 components they feel are so critical, the safety components, and 1810 we are just constantly revising our programs. 1811 One of the things that we needed to do was hire somebody from 1812 industry to run the program and so we have hired a man named Jim 1813 Griffin who has been a plant manager or in the industry for about 1814 30 years and he's retired to work with us. 1815 He has the respect of industry and he has -- is working with 1816 us on how we continue to develop and develop our faculty around 1817 It's the same approach we took with our maritime programs. 1818 But it really is creating the environment where you're having 1819 the conversations and then you're responding and you're bringing 1820 the resources to the table as partners. 1821 Mr. Green. I want to ask a question of Mr. Ross. 1822 Mr. Ross, when I was going to college I didn't play football 1823 well enough to get a scholarship so I was -- I did my apprenticeship 1824 as a printer while I was going to school. 1825 Can the IBEW or other trades partner with programs like San 1826 Jacinto College? How hard is it to get credit for -- college 1827 credit, for example, for what may be the standard apprentice 1828 program for IBEW or plumbers or pipefitters or anything like that? 1829 Well, as I stated earlier we certainly work with 1830 community colleges in an attempt to try to steal their graduates 1831 and to get them into our program, definitely. 1832 Second, we also -- our five-year inside apprenticeship 1833 program we work with community colleges for those individuals once 1834 they complete our program to get an Associate's degree. 1835 So we work with -- once they graduate they work with the 1836 community colleges to get their Associate's degree. So they --1837 our program is accredited for -- toward an Associate's degree. 1838 So that's what we do. 1839 And I think that's important because most folks Mr. Green. 1840 getting out of high school want to earn a living and they may not 1841 be able to afford a college and go to college and they also may 1842 not want to take out loans that -- so they could actually get a -- both get a job and do an apprenticeship. 1843 1844 And I always remember my third year in my apprenticeship I 1845 actually started making decent money and -- but and I was able 1846 to get a business degree. 1847 And, you know, so that's why I would like to see if we could 1848 structure that with our trades and also our community colleges. That's really important in my area in Houston and San Jac is part 1849 1850 of it. 1851 And I know you're getting competition from some of our other 1852 community colleges. I am trying to get them to realize that 1853 trades skills are really important and, frankly, I remember when 1854 I was graduating from college I had an offer of \$600 a month --1855 1971 dollars, by the way -- and I explained to those companies 1856 that offered me that -- I said, "Well, I am making \$850 now and 1857 so I think I will stay in Houston and help manage this printing 1858 business." 1859 So but -- so that can be done but we -- mine was just lucky. 1860 I would like to see it structuralized so whether they be in our 1861 district or anywhere else they can get that training and if they 1862 want to go on and get an electrical engineer's degree, that's 1863 But they can at least support their families. 1864 So Mr. Chairman, I want to thank you and but -- and you and 1865 I both are Astros fans and I know we'll be at the White House next 1866 week. 1867 Yes, we will. Gentleman yields back. 1868 The chair now calls upon the gentleman from the Commonwealth of Virginia, Mr. Griffith, for five minutes. 1869 1870 Thank you very much, Mr. Chairman, and since Mr. Griffith. 1871 you always like to talk about sports I would be remiss, coming 1872 from the Commonwealth of Virginia, if I didn't mention the 1873 number-one basketball team in the country is UVA. 1874 But we are particularly proud in my district of the fact that 1875 our Virginia Tech Hokies beat the number-one team a couple week 1876 back and last night dispatched with the number five Duke team. 1877 So we are very proud of that.

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1878 The district is one that has a lot of assets. 1879 mining district. We have natural gas. Last week, I attended a 1880 meeting with a solar company in district. 1881 But, Mr. Devine, we also have a lot of water and hydropower 1882 is an essential component of an all-of-the-above strategy, which 1883 I have always supported, and I believe should be included in any 1884 infrastructure package that passes through this committee. I had a bill earlier or last fall -- earlier in the session 1885 1886 -- H.R. 2880, which streamlines the licensing process for the 1887 construction of closed-loop pump storage hydropower projects. 1888 I see those as giant batteries that are very energy 1889 I enjoyed reading your testimony where it talks about efficient. 1890 how hydro is the number-one, quote, unquote, "clean energy source in the country, " and I was wondering if you could explain to folks 1891 1892 exactly how closed-loop pump storage hydro projects provide to 1893 our grid. 1894 Mr. Devine. Thank you. Be a pleasure to do so. 1895 So one of the aspects about pump storage is that it does help 1896 to bring in and -- bring in other renewable energy sources. 1897 helps to regulate the grid in being able to incorporate those other 1898 renewable energy sources. 1899 The closed-loop part of pump -- basically, what pump storage 1900 is is that during periods -- historically, during periods of high

demand an upper reservoir would throw water down to the lower

reservoir and generate electricity in doing that.

And then during periods of lower demand, base load stations like nuclear or coal would use energy to pump that water back up to use it at a more peak time.

I think the role of pump storage is now changing. It's changing significantly, because it's now very critical to bring stability to the grid during the -- and incorporating the other renewable energy generation opportunities into the grid and keeping stability to the grid.

So the closed-loop part of this would be that while some pump storage projects are using water from, say, a river system that -- in flowing by that would pump up water to the upper reservoir and then release it back to the river.

A closed-loop system basically brings water into the system for one time and then is just constantly moving that water back and forth between the upper and lower reservoir.

It only takes a little bit of water then to make up for some evaporation losses. So that closed-loop system, once built, basically operates by itself alone without any additional water flow or impact to the environment once built.

Mr. Griffith. And as a result of that, do you agree that that warrants expedited consideration by FERC and with some relaxed regulations because we are using the same water over and over again so that we don't have as much impact on the environment?

1926 I do, and one of the main reasons is because Mr. Devine. 1927 oftentimes what's indicated to be the primary issue with respect 1928 to those is the effect of the river, where the water is being 1929 flowing into and pumping out of -- fishery impacts, sediment 1930 impacts, other related potential impacts. 1931 With a closed system -- a closed-loop system, once you have 1932 built and filled these reservoirs and take care of that in the 1933 original licensing, you don't have that issue -- potential issue 1934 any further. 1935 So I do believe that it deserves that more efficient process 1936 and expedited licensing process. 1937 Mr. Griffith. And we've been kind of interested in --1938 because we hear all the time from folks who oppose coal that, you know, you all need to transition, we've been kind of interested 1939 1940 in maybe putting one of these inside an abandoned coal mine because 1941 then there's really virtually no impact to the environment. 1942 Would you agree with that? 1943

Mr. Devine. Yes. I think there's opportunities for -- with a lower reservoir potentially to be inside old mining facilities. I think there have been several of those in the past proposed and some actually moved through the -- back in the '80s I think it was, or early '90s, move through the processing and were not able to get the financing, not able to get built at that point but moved through the whole process of permitting and were closed-loop

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1950 systems and using old mines for the lower reservoir. 1951 Mr. Griffith. We have a lot of people who are very 1952 interested in this and anybody that is interested in investing 1953 in the 9th Congressional District for doing one of these we've 1954 got plenty of water to put into the system. 1955 Mr. Slocum. I will just quickly mention ITC may be 1956 interested in that and we do have a project just as -- exactly 1957 what you just mentioned in northwest Arizona that we've proposed 1958 and we've submitted that to FERC. And so I agree with everything 1959 that was just said. Thanks. 1960 Thank you, and appreciate it and yield back, Mr. Griffith. 1961 Mr. Chairman. 1962 Mr. Olson. Gentleman yields back. 1963 The chair now calls upon the gentle lady from Florida, who 1964 is a huge fan of the chancellor of U of H -- University of Houston 1965 -- Dr. Renu Khator, just like Dr. Hellyer and myself, Ms. Castor, 1966 has five minutes. 1967 Ms. Castor. Well, thank you, Mr. Chairman. 1968 I do have great respect for the University of Houston Chancellor Dr. Khator and I am sure she was as excited as you that 1969 1970 her old alma mater, the University of South Florida, defeated the 1971 University of Houston in women's basketball last week. 1972 But thank you for giving me time to be ready with that one. 1973 I want to thank the witnesses for being here today. Many of you

1974 have cited in your testimony the importance of modernizing 1975 America's electrical grid and how that would be a very important 1976 piece of an infrastructure plan for the country, and I agree. 1977 Many of you have cited benefits of modernizing our grid. 1978 There is creating higher-paying jobs, building in greater grid 1979 resiliency, greater efficiency for our businesses and electric 1980 utilities and so much more. 1981 Many of you know that the Democratic colleagues on this 1982 committee have drafted a piece of legislation called the LIFT 1983 America Act. 1984 My contribution to the LIFT America Act has been to promote 1985 a modern grid that includes clean energy distribution and really 1986 trying to bring the most modern technology that we have developed 1987 to bear in an infrastructure plan. 1988 I think it's clear that if we were to make a real investment 1989 in clean, reliable, and cost-effective energy resources, we --1990 the country would reap huge benefits. 1991 Ms. Chen, in your testimony you highlight the importance of 1992 technological innovations like expanded grid technology, smart 1993 meters, energy storage as part of upgrading the nation's power 1994 infrastructure. 1995 Can you elaborate on that -- on your vision for a more modern 1996 electrical grid with expanded distribution and greater technology 1997 and what would we need to build that?

1998 Ms. Chen. Sure. That response -- I probably don't have 1999 enough time to fully flesh that out. But I think the number-one 2000 thing to think about here, especially when we talk about more clean 2001 innovative technologies on the distribution system is being able 2002 to integrate it with the larger bulk transmission grid so that 2003 that way whatever savings in electricity that you don't have to 2004 purchase from the bulk electricity system you can reap through, 2005 you know, less requirements on the transmission grid 2006 infrastructure, lower requirements on generation infrastructure 2007 that could be very costly for your consumers. But at the same time, if you integrate these distributed 2008 2009 energy resources like storage, demand response, energy

But at the same time, if you integrate these distributed energy resources like storage, demand response, energy efficiency, solar panels, you can also allow them to recover revenues from the wholesale electricity markets.

So one of the great things that FERC recently did was finalize the storage rule that enables storage, at least, to compete in the wholesale electricity markets.

What it left behind is the distributed energy resources. There's a component to that rule that would have enabled those resources to also participate in the wholesale electricity markets.

So FERC is going to convene a proceeding to investigate it further and we would love to see distributed energy resources to be -- to be able to participate in the bulk electric transmission

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2022 system. 2023 So that kind of integrated system would be the overall large 2024 framework picture that we have for the modern grid. 2025 So you would encourage the committee to urge Ms. Castor. 2026 FERC to move forward on that along with greater -- I am hearing 2027 the message from a number of witnesses -- greater planning in 2028 advance across regions to help save money and become more 2029 efficient and put all those technological tools to use? 2030 Ms. Chen. Right. Absolutely. 2031 So this all goes hand in hand in the transmission planning 2032 process and the regional operators' load forecasting process. 2033 They have a lot of planning that goes on. Sometimes it's not 2034 holistic enough to account for everything that's on the 2035 distribution system. 2036 So, certainly, including these distributed energy resources 2037 in those plans would ensure that we don't overbuild and, again, 2038 it would ensure that if they can participate in the markets they 2039 could reap some of those revenues. 2040 Ms. Castor. And I just want to close by saying that I think 2041 there was bipartisan concern that President Trump's 2042 infrastructure plan, when it was released, it included nothing 2043 in regard to modernizing America's electrical grid, no -- just

simply no mention, and I think that was a real absence of vision.

Just like the plan included no mention of broadband expansion

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2046 across the country, and I think this committee has a 2047 responsibility to kind of take up that charge on a bipartisan basis 2048 with the matters that are in our jurisdiction and help lead the 2049 way. 2050 We can't do infrastructure and create these high-paying jobs 2051 and take our country to the next level unless we are --2052 infrastructure also means a modern electrical grid and greater 2053 broadband. 2054 So I yield back my time. Thank you. 2055 The gentle lady yields back and the chair wishes Mr. Olson. 2056 to inform the gentle lady that she publicly called Dr. Khator --2057 her new home getting defeated by her old home. I've sent her a 2058 text message about the statement so be prepared for a response 2059 if it hasn't come already. 2060 The chair now calls upon the gentleman from Indiana, the 2061 Hoosier State, Mr. Bucshon, for five minutes. 2062 Mr. Bucshon. Thank you, Mr. Chairman. 2063 Earlier this Congress, the House unanimously passed my bill, 2064 H.R. 2872, the Promoting Hydropower Development at Existing 2065 Non-powered Dams Act. 2066 H.R. 2872 would promote hydropower development at existing 2067 non-powered dams by establishing an expedited licensing process 2068 for qualifying facilities that will result in a decision on an 2069 application in two years or less.

2070 The bill also requires FERC, the U.S. Army Corps of 2071 Engineers, and the Department of the Interior to develop a list 2072 of existing non-powered federal dams that have the greatest 2073 potential for non-federal hydropower development. 2074 Developing hydropower generation over -- at over 50,000 2075 suitable dams across the country has the potential to have 12 2076 gigawatts of clean energy to the grid, create good-paying jobs, and bring billions of dollars of investment. 2077 2078 In fact, in the 8th District of Indiana, which I represent, 2079 there are six suitable dams that can benefit from this expedited 2080 permitting process. 2081 This legislation modernizes our existing infrastructure and 2082 I believe should be included in any infrastructure package passed 2083 out of Congress. 2084 So Mr. Devine, in your testimony you state that enacting 2085 legislation like this, and you quote, "in a way to move investments 2086 in hydropower infrastructure forward without major cost to the 2087 U.S. government." 2088 Can you speak to the impact H.R. 72 and other hydropower 2089 legislation but specifically this would have on hydropower 2090 development across the country as well as its role in our country's 2091 infrastructure? 2092 Thank you, Congressman Bucshon. Yes. 2093 I think it's a fine example -- an excellent example of trying

2094 to improve the investment picture for small hydropower and 2095 hydropower in the country. 2096 It's also an example of moving forward hydropower at existing 2097 dams recognizes that the main aspect of these dams are usually 2098 run-of-river dams. 2099 Run-of-river dams are known to have very minor impacts, 2100 generally, to the water resources of the -- of the river. 2101 Therefore, a two-year expedited process in this is not incongruent 2102 with protecting environmental resources. 2103 I think it's also an example of an expedited process which 2104 also continues to protect the environment because these 2105 environmental analyses will be done and completed in a reasonable 2106 time frame and fully evaluated from the scientific perspective. 2107 I think it also combines the expedited time frame for the 2108 licensing process and is a good example of also -- of not trying 2109 to rescind any environmental laws or regulations. 2110 I think it's a fine example of encouraging new investments 2111 in hydropower and recognizing that some of these projects have 2112 minimal environmental effects and could move forward 2113 expeditiously. 2114 Thank you very much. Mr. Bucshon. 2115 I just want to point out this bill was passed unanimously 2116 out of the House with bipartisan support. We worked with both 2117 parties to develop language that people were comfortable with and,

2118 again, I want to reiterate that the environmental review process 2119 is still there in place. 2120 We are just getting federal agencies to move the process more 2121 quickly rather than 10 years or 12 years to a process that would 2122 be over a two-year period, which the potential for expanding this 2123 form of clean energy is tremendous. 2124 And I look forward to our Senate colleagues taking this up 2125 and I do think there's a lot of interest over there and I think 2126 in a bipartisan way. I am hoping to get this type of legislation 2127 to the president's desk. So thank you very much, Mr. Chairman. I yield back. 2128 2129 Mr. Olson. The gentleman yields back. 2130 The chair now calls upon the pride of Schenectady, New York, right behind Thomas Edison, as we learned this morning -- Mr. 2131 Tonko, for five minutes. 2132 2133 Mr. Tonko. Thank you, Mr. Chair. I think the pride may be 2134 the mayor of Schenectady. But that's up for discussion. 2135 Mayor, again, I want to thank you for a very comprehensive 2136 report. It is so innovative and it allows us to go into the next 2137 stage of energy resources, and I thank you, again, for the vision 2138 that, obviously, will lead many people down a path of sound energy 2139 policy. 2140 Schenectady has, I believe, over 5,000 street lights and what 2141 is considered when a city decides to make a major infrastructure

2142 investment such as converting to LED streetlights? 2143 Mr. McCarthy. Again, there's approximately 5,000 street 2144 lights in the city of Schenectady, 500 of which the city owns. 2145 Forty-five hundred, approximately, are owned by the utility. So 2146 the 500 that the city owns are fairly easy to deal with. 2147 Where you get utility-owned streetlights it becomes a more 2148 complicated process to either buy those or purchase the residual 2149 value of the fixtures that had been installed and that's why we 2150 are trying to work with National Grid -- New York Public Service 2151 Commission to come up with a model that would allow that transition 2152 to the LED lights. 2153 When you're doing that it's not to miss the opportunity to 2154 put some of the other available technology on the light pole, which will, again hopefully help the utility, help the city, then help 2155 2156 the residents and businesses within the community take advantage 2157 of some of the emerging and wireless and sensor-based 2158 technologies. 2159 So as you convert to LED, what are the potential Mr. Tonko. 2160 savings for the city when adopting a smart lighting system? 2161 Mr. McCarthy. We -- the initial savings -- our number is 2162 just under \$400,000 -- about half of our electrical costs. 2163 We are looking -- also, when you put the optical sensors on 2164 the poles that you can then pick up additional savings when you 2165 dim the lights further when there's less activity on the street.

2166 When you put some of the -- either a Wi-Fi or cellular 2167 communication protocol on the pole it might be able to extend that 2168 savings to residents or businesses so that your control is on the 2169 sensor on the street but you would enable homeowners or businesses 2170 to be able to dim their either porch lights or advertising on their 2171 buildings or other fixtures that they might have when there's no 2172 activity -- you could dim that. 2173 When there is activity you'd be able to turn them up. 2174 it becomes really an integrated deployment where, hopefully, 2175 everybody will benefit from it. 2176 Tremendous. In addition to lighting, Mr. Tonko. 2177 Schenectady has developed other clean energy and efficiency 2178 projects. Amongst them a few years ago the city installed a CHP system -- a combined heat and power system -- at the wastewater 2179 2180 treatment facility and more recently installed a solar array, I 2181 believe, at that facility. 2182 Mr. McCarthy. Yes. 2183 Mr. Tonko. What are the benefits of these types of projects? 2184 Mr. McCarthy. Our wastewater treatment plant, the co-gen 2185 facility there, saves us approximately \$30,000 a month in utility 2186 costs, capturing the methane gas and burning it on site and then 2187 our solar deployment at the time was the largest municipal solar 2188 array in New York State. 2189 It's done on top of an enclosed reservoir. The Bevis Hill

2190 Reservoir supplies hydrostatic pressure for the water system 2191 within the city. 2192 Mr. Tonko. So there's, obviously, long-term benefits there 2193 to the city with these projects? 2194 Mr. McCarthy. Correct. It was just really unused land and 2195 so now we get 711 kilowatts of electricity generated there that 2196 we use a remote metering package to offset the costs of some of 2197 our higher utility bills of the municipal -- primarily city hall 2198 and some of our fire stations. 2199 Right. Mr. Tonko. 2200 Just make mention here for the record that the city 2201 established a smart city advisory commission chaired by Mark 2202 Little, the former chief technology officer and director of GE 2203 Global Research, which includes businesses and important institutions from around the area. So it's really pulling in the 2204 2205 private sector-public sector partnership. 2206 Back to those public sector partnerships, are there -- you 2207 know, earlier you were quizzed about the 80/20 match with, you 2208 know, Ranker Rush. But are there opportunities for public 2209 partnerships at the state and federal level that you would 2210 encourage? 2211 Mr. McCarthy. I believe everybody has to look at the 2212 emerging technologies. Things are changing so fast. I was here 2213 at a NIST event three weeks ago and they talked about that 90

2214 percent of the data that exists in the world today had been created 2215 in the last 36 months. 2216 I went back and used that statistic at an event at our 2217 community college. Somebody came up to me and corrected me. 2218 said, "Mr. Mayor, that's wrong. Ninety percent of the data that 2219 exists in the world today has been created in, roughly, the last 2220 24 months." 2221 So there is so much information out there that, if properly 2222 managed, it will allow us to do predictive analytics. 2223 It will enable us to drive better outcomes, whether it's 2224 government services, products that are produced in business, and 2225 educational opportunities within our communities. 2226 But, again, it's happening so fast that we have to have policy standards and an environment that allow those things to be fully 2227 2228 utilized and taken advantage of in a rapid manner. Again, it's 2229 really our global competitiveness is a key component of that 2230 because other countries are moving faster in some areas. 2231 Thank you very much, again, for the vision. Mr. Tonko. 2232 I agree, the challenge to us now is to determine how we utilize the great compilation of data that we acquire. 2233 2234 And with that, Mr. Chair, I yield back. 2235 Mr. Olson. Gentleman's time has expired. 2236 The chair now calls upon the Motorcycle Riders Foundation 2237 2017 Legislator of the Year, Mr. Walberg, for five minutes.

2238 Mr. Walberg. Wow. 2239 [Laughter.] 2240 Tell you what, always -- always wondering what in the world 2241 you do to get all of the research done with all of our members 2242 It's impressive, Mr. Chairman. Impressive. 2243 Thanks to the panel for being here. Mr. Ross, I certainly 2244 appreciate the work the Brotherhood does in training people to 2245 do jobs whether it's at my Fermi plant -- the DTE Fermi plant --2246 or at the -- down Lake Erie a bit at the big coal-fired plant or 2247 in all of the consumers' power -- gas-powered plants, et cetera 2248 to get the electricity to the lines and ITC and others. 2249 appreciate the work you do. 2250 I want to -- I want to ask you to give us some examples, if 2251 you could, or ideas how we can expand access to apprenticeships. 2252 But I would preface it by saying I was greatly excited with 2253 what our governor was proposing in Michigan last week called the 2254 Marshall Plan for talent and, specifically, as he talked about 2255 pushing means towards short-term certification programs, 2256 education programs, whether it's the community college level or 2257 apprenticeships, et cetera. 2258 The PROSPER Act that we passed out of the House Education 2259 and Workforce Committee just a couple months ago that reauthorized 2260 the Higher Education Act has a one-loan one-grant one-work study 2261 program that can be done for that very purpose -- those Pell

2262 grants, et cetera, that can go towards short-term training 2263 opportunities as well in the professional trades, as we are 2264 calling now in Michigan. 2265 I know they're skilled but they're professional as well and 2266 we want to give that idea out to our students that could look to 2267 fill spots that you have -- that can be an asset to what we have. 2268 The SKILLS Act we passed several years ago and was signed 2269 by President Obama, again, pushed education for real-world jobs 2270 back to the states and the local communities and private entities 2271 like yourself. So we want to build on that. 2272 What would be the best way to do this, to expand recruiting 2273 and apprenticeships for the next generation of electric workers 2274 as well as how can the U.S. encourage more individuals pursue these 2275 programs? 2276 I think we should start by introducing the trades 2277 earlier on in school. I mean, when I came through school you were 2278 introduced in shop class or you had to go to electrical class just 2279 to introduce individuals to those programs, and there's not much 2280 vocational training, at least I haven't seen much, in the high 2281 schools anymore. 2282 They've kind of gone away from that and certainly guidance 2283 counselors have gotten away from trying to push individuals to 2284 our industry -- the trades. 2285 Unfortunately, not everyone is cut out for college or even

2286 community colleges, in some cases. I mean, we take individuals 2287 with basically a high school education, at a minimum, and for an 2288 electrician basically high school algebra is a bare minimum for 2289 us and we train them to be electricians. 2290 We certainly need to do a better job of promoting that program 2291 to individuals out there and, quite frankly, we need to do a lot 2292 better than what we have been. 2293 And I think reintroducing them in the high schools would 2294 certainly be a starter -- even earlier in junior high -- to get 2295 them exposed to what the trades are -- have them hands-on. We 2296 also have pre-apprenticeship programs out there that our 2297 electrical training alliance has developed to put individuals --2298 high school graduates into those programs. It gets them exposed to what's expected of them when they 2299 2300 become selected as an apprentice. So some of those programs we 2301 are -- we are trying to promote. 2302 I mean, the push to encourage That's great. people toward their sweet spots -- it would be a waste of time 2303 2304 for some to go the university or four-year college route. 2305 We would waste the skills and the talents that they have, 2306 and if we think about professional skills these are jobs like 2307 you're talking about that are careers -- that are good paying and 2308 I wish you well on that. We need the can continue to expand.

juice.

2310 [Laughter.] 2311 We need the electricity to our homes. 2312 Mr. Slocum, earlier this Congress with the help of this 2313 committee we passed H.R. 1109. This was legislation that in 2314 introduced to reduce red tape on both industry and FERC to free 2315 up resources and lower utility bills. This made a simple fix to 2316 Section 203 of the Federal Power Act and harmonize the language 2317 in that particular section. 2318 We know there needs to be serious permitting reform. Simple 2319 or technical fixes such as 1109 that Congress can pass to remove 2320 red tape and reduce burdensome paperwork -- other low-hanging 2321 fruit ideas as well. What would you have to move us forward to 2322 get past this red tape and bureaucracy? 2323 Thank you, Congressman, and we appreciation the 2324 work that was done there to make things more efficient with respect 2325 to that 203 process. 2326 And I think, as mentioned in my testimony, I talk about some 2327 changes that could be made to the NEPA process that seems to have 2328 a level of agreement and seems to make some straightforward sense 2329 as far as making sure that we can get through the permitting 2330 process in a timely manner but we can do that efficiently. And so that would be one of the biggest things that I would 2331 2332 see that would be a low-hanging fruit type opportunity. 2333 Mr. Walberg. My time has expired. I yield back.

2334 Mr. Harper. [Presiding.] Gentleman yields back. 2335 The chair will now recognize the gentleman from West 2336 Virginia, Mr. McKinley, for five minutes. 2337 Mr. McKinley. Thank you, Mr. Chairman. This now is the thirteenth we've had out of those -- two hours 2338 2339 ago we heard this is the forty-seventh hearing we've had on 2340 infrastructure and this is the thirteenth dealing with grid 2341 resiliency regarding the infrastructure. 2342 We've heard a lot of good solutions over those 47 and, clearly 2343 -- clearly, we have a growing problem with the adequacy of our 2344 energy infrastructure and the grid being at risk. 2345 But, unfortunately, I can tell you, I am not sure the messages 2346 are being heard because just a few years ago we had with the Polar Vortex we came within just minutes -- just minutes of having a 2347 blackout through the PJM. PJM was reporting that. 2348 2349 And now ISO is just -- New England has just come out with 2350 a very well-documented report that says the possibility of the 2351 power plants in the New England area won't have or be able to get 2352 the fuel they need to operate and they claim -- and their quote 2353 was, "This is the foremost challenge to a reliable power grid in 2354 New England." 2355 And then further in the report it says New England has a 2356 better than 80 percent chance -- 80 percent chance of a blackout 2357 in the next bad weather storm. But in the meantime, New England

2358 is becoming increasingly reliant on Russian LNG to be able to 2359 satisfy their energy demands instead of using American energy. 2360 So if we are truly committed as a country for energy 2361 dominance, what are we doing about it? Are we listening to the 2362 hearings that have been taking place? 2363 And then one that particularly disturbs me is that New 2364 England is apparently importing subsidized Canadian electricity 2365 at the expense of American jobs -- 80 -- or 73 gigawatts of power 2366 coming in from Canada. 2367 I've got to think that the impact of that -- instead of having 2368 the jobs that we could have as a result of that, nearly a hundred 2369 coal-fired or nuclear or wind or solar -- the equivalent of power plants, we could have those in America instead of importing from 2370 2371 other -- overseas or from Canada. 2372 I don't understand why the governments in the New England 2373 area are withholding permits to be able to build pipelines so that 2374 we could use America power -- America resources to be able to do 2375 that. 2376 As a result, we seem to be prematurely closing a lot of our 2377 coal and nuclear power plants unnecessarily so. So I think we 2378 have to be careful and I hope that these hearings will underscore 2379 that because what we've talked about is just last -- a couple weeks

We need to give more people the chance to use that 45Q to

ago we passed a 450, which was a tax credit.

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110 2382 find out if we don't get carbon capture with this tax credit that 2383 we were able to pass. And then working with Congressman Tonko, 2384 we keep pushing the efficiency idea with turbines. We have 2385 capabilities of doing this but it doesn't look like Congress --2386 there's a commitment to do it. 2387 The fuel -- the fuel security is, I believe, a national 2388 security and that's what these two reports are saying. 2389 government is -- if both sides of the aisle -- if they're really 2390 serious about all-of-the-above energy resources instead of just 2391 empty rhetoric, isn't it about time that we paint or get off the 2392 ladder? Think about that. 2393 So Mr. Ross, I know you're -- you have got a connection back to Parkersburg. What's your response to the fact that we are 2394 2395 importing electricity from Canada rather than creating American 2396 jobs and using American ingenuity and American efficiency and 2397 American clean environment? 2398 I hate to say too much to our brothers in the north 2399 because we represent IBEW members out there. So the power line I talked about earlier on would be done with IBEW. 2400

> So I understand where you're coming from. There's plenty of resources here in the United States we can use if we could just get the permitting process sped up and create the national grid that we need.

Mr. McKinley. Can any of you explain why the grid is being

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2406 held -- or excuse me, the pipelines are being held up so that we 2407 can use American resources to create American jobs? 2408 I will just say I can't speak to pipelines but Mr. Slocum. 2409 certainly with the electric transmission infrastructure I think 2410 it's a lack of that interregional planning where you can get buy-in 2411 to a project and the reasons for the project and then from there 2412 you can move forward with the permitting and get something that's 2413 actually an interregional project built. 2414 Until you have the impetus behind the project, it becomes 2415 very difficult to cross state lines, especially multiple state 2416 lines, where there's going to be winners and losers between those 2417 two areas unless you have a project that has some sort of ultimate 2418 approval that's going to proceed and move forward. 2419 Mr. McKinley. I know I am running out of -- I know my time 2420 But I find it just offensive that, according to this 2421 article -- Bloomberg article that we are importing natural gas 2422 from Russia instead of using our own supplies, especially with 2423 all the gas that we have discovered in America that makes us such 2424 a large producer. I hope that we can reverse that. 2425 I yield back. 2426 Mr. Harper. Gentleman yields back. 2427 The chair will now recognize himself for five minutes. And 2428 Dr. Hellyer, I would like to ask you a few questions and certainly 2429 you know very well how the energy landscape of the United States

2430 lis constantly changing.

And according to the U.S. Department of Labor, the average age of the U.S. energy workforce is over 50 and the energy sector will need more than 100,000 new skilled workers by 2024 just to replace those retiring workers, and by some estimates more than twice as many workers are expected to retire as are currently involved in the apprenticeship or certificate programs, and degree completion and engineering has remained relatively stagnant since the 1980s.

So from your perspective, what incentives are needed to expand community college access and apprenticeship programs?

Ms. Hellyer. One of the conversations we had mentioned earlier was around Pell, and Pell is an important component for all students of higher education, specifically community college students.

And there's 2.7 million community college students using Pell. From our standpoint and in my community, 75 percent of the students are first generation to college. They are -- about 75 percent are also going part time, and if you dig into our ISDs they are about 70 percent economically disadvantaged.

And so Pell does play a critical role. I think it's what Mr. Ross said earlier also is that awareness around those jobs, which is something that we have really done well in our region trying to build that awareness much younger and then putting that

2454 all together and allowing that Pell -- the resources to be put 2455 in place, the industry partnerships to build the apprenticeships. 2456 We have registered approved apprenticeships at San Jacinto 2457 College and we have unregistered programs and, again, designing them based on what the industry partner needs but realizing that 2458 2459 it's a combination that's going to be needed. 2460 So how do you communicate to these students that Mr. Harper. 2461 these are the types of jobs in the energy and manufacturing sector 2462 that they can have a good life, support their family on? How is 2463 that communication made to the students? 2464 Ms. Hellyer. So it becomes -- in our region what we are doing 2465 is first we are engaging in sixth graders around -- bringing them 2466 onto campus and seeing hands-on around what happens in our 2467 petrochemical plants, what's happening in the maritime industry 2468 so having that hands-on, reengaging them again in eighth grade. 2469 In eighth grade in Texas, students decide an endorsement --2470 an area of study -- and so we are engaged with them around that 2471 process. Again, how does this tie back to the jobs in our 2472 community, and then we also have a speakers bureau, which is led by industry with community colleges going in to the eighth grade 2473 2474 and then the high schools. 2475 Those conversations are directed at parents, teachers, 2476 counselors, and students. You need that broad awareness and, to 2477 be honest, just as Mr. Ross said, there hadn't been that kind of

awareness in our communities for a lot of years and so we are

But when you can talk that a process operator will make \$100,000 or a welder \$70,000 with the proper credentials, that

And those students need to hear it from people that are They need to hear it from, you know, people who went to their high school and that are reengaging and that's what

They bring in those people working in their plants back into the high schools where they can get a role model and then get their questions answered. And then it's us putting in place the support systems at the college -- having industry partners at the table, being real clear what the expectations are, defining, you know, how's the safety culture built in -- what's the work ethic and reinforcing that in all your programs. Our industry partners at the table with us are the critical factors.

Mr. Harper. That's great. You know, what we -- what we observed is students just by nature, when they're in high school, the earliest time that they are able to opt out of math and science classes they try to do that and get it done and then you lose those skills.

So are you seeing any connection with that to where you're seeing more and more students maintain the STEM curriculum in high

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2502 school so they don't opt out of those possible job opportunities? 2503 Ms. Hellyer. So, again, it's working with our high schools 2504 and with the industries but also with the universities because 2505 some of those jobs do require university and so how do you have 2506 that pipeline. 2507 And then for us in the higher education we can redesign math 2508 We are not directing all students to college a little bit. 2509 algebra. 2510 If you're moving in to a business degree you're doing more 2511 statistics. If you are going into process technology it's more 2512 of a technical math and showing how that reinforces with what 2513 you're going to do -- welding, more geometry. And so we try to 2514 redefine some of that. 2515 We take the same approach with English. Our operators need 2516 English. They need the math skills. They need more of a 2517 technical English and so how do you redesign that and being very 2518 prescriptive again, take math early, take the sciences early 2519 because it does reinforce the rest of the courses in your degree 2520 program. 2521 Mr. Harper. Thank you, all of you, for being here. 2522 provided a lot of important insight to the committee. that there are no further members wishing to ask questions I would 2523 2524 like to thank all of our witnesses again for taking the time to

be here today.

2526	Before we conclude, I would like to ask unanimous consent
2527	to submit the following letters for the record one, the
2528	Utilities Technology Council letter, and the second is the
2529	American Public Gas Association.
2530	[The information follows:]
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2532	 ******COMMITTEE INSERT 9******

2533	Mr. Harper. Without objection, those are so entered and I
2534	will ask if Mr. Rush has any similar documents.
2535	Mr. Rush. Mr. Chairman yes, I have a I would ask the
2536	unanimous consent to enter into the record different letters, one
2537	from the Center for American Progress, these are statements, one,
2538	and the American the Center for American Progress has a
2539	statement debunking the false claims of the environmental review
2540	component.
2541	Additionally, there's the Center for American Progress
2542	statement on Trump's infrastructure scam that will gut the
2543	environmental protection to benefit corporate polluters.
2544	And we have a series of others BlueGreen Alliance
2545	entitled, "The Right Way to Repair America's Infrastructure"
2546	the Earth Justice statement, which is entitled, "Congress Should
2547	Support an Infrastructure Plan that Builds Infrastructure, Not
2548	Gut Health and Environmental Protection."
2549	And lastly, a New York Times article that's entitled,
2550	"Trump's Infrastructure Plan Puts the Burden on State Environment
2551	Money."
2552	[The information follows:]
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2555	Mr. Harper. Without objection.
2556	Pursuant to committee rules, I remind members that they have
2557	10 business days to submit additional questions for the record
2558	and I ask that witnesses submit their response within 10 business
2559	days upon receipt of the questions.
2560	Without objection, the subcommittee is adjourned.
2561	[Whereupon, at 12:24 p.m., the committee was adjourned.]